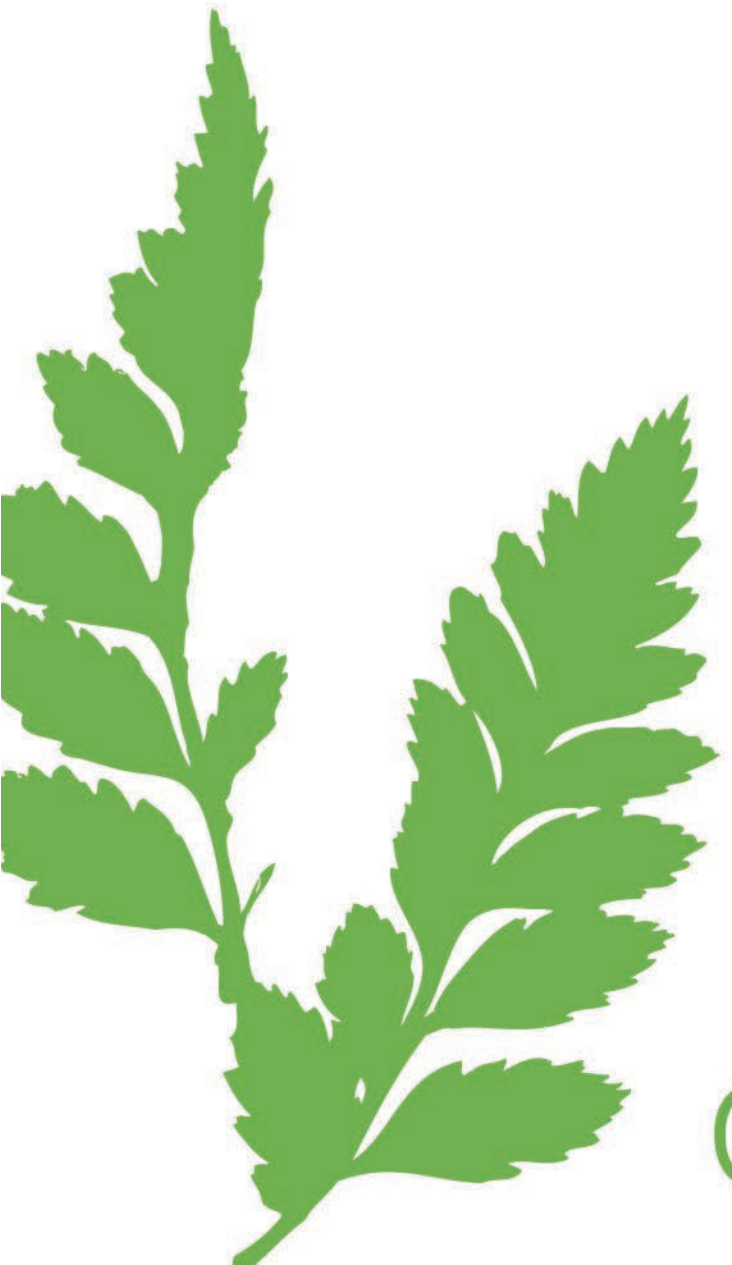


COVID-19 RESPONSE UPDATE

Metropolitan Park District of Tacoma
Board of Park Commissioners

Remote Meeting
Monday, April 27, 2020



CREATING HEALTHY OPPORTUNITIES TO PLAY, LEARN AND GROW.

OBJECTIVES

- To understand the magnitude of MPT financial situation and discuss our approach for financial recovery
- To increase awareness understanding for the:
 - 1) immediate and swift actions taken + discuss criteria utilized in emergency status;
 - 2) stabilizing and phasing operations in 2020 with financial and public safety/ wellness constraints; and
 - 3) context of how today's announcement by Governor Inslee relates to MPT's criteria
- Frame policy issues for future Board direction to inform recalibration of a park system in 2021 and beyond.

BRIEFING OVERVIEW



- **COVID-19 Status & National/Local Trends**
- **Economic Outlook & MPT Operation Impact**
 - MPT Financial Forecast/ Actions (Erwin)
 - MPT Emergency Operational Impact/ essential v non-essential (Alan/Marina/Debbie)
 - Intergovernmental Opportunities- Federal/State/s/local (Joe)
- **Road to Recovery**
 - Park Stabilization Drivers + Short-term recovery criteria (Shon/Debbie)
 - Recalibrating the Park System for the Future + Policy Exploration (Shon/Pete)
- **Next Steps**

STATE AND COUNTY COVID-19 CASE

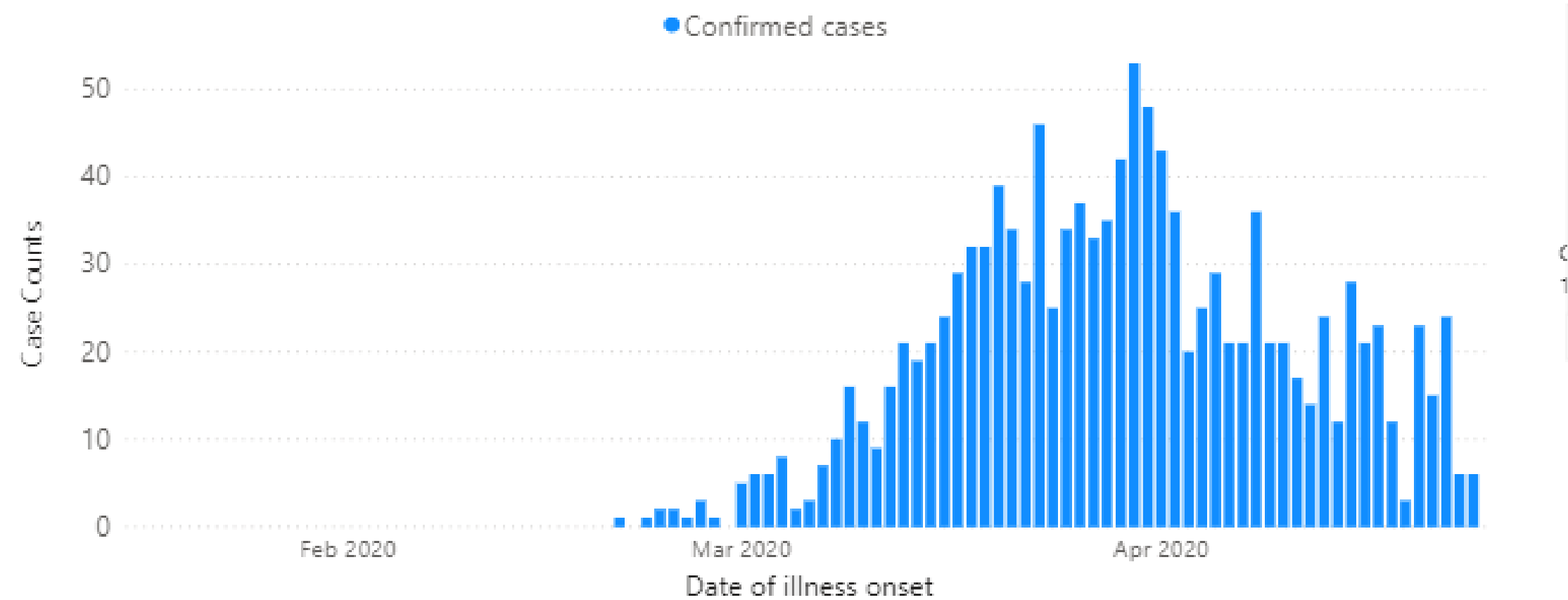
- State & County Snapshot *(Data as reported to Washington State Department of Health as of 4.26.2020)*

State vs. Pierce County	Positive Cases	% Positive of those tested	Deaths	% of deaths
State of Wa	13,521	7.70%	749	5.50%
Pierce County	1,244	9.50%	46	3.70%

	Cases	Population	% of population
Pierce County	1,244	904,980	0.137%

COVID-19 in Washington State
Data as of April 25, 2020 11:59PM PT

Illnesses that began in the last 4 to 7 days may not yet be reported.



123 of 13,521 confirmed cases do not have an assigned county

CONFIRMED CASES *(Data as reported to Washington State Department of Health as of 4.25.2020)*

- “Epidemiologic curve”- Progression of the outbreak in Pierce County by cases over time
- Date of onset- when the person began to feel sick- important measure in determining incubation period (the time it takes between when a person is exposed and when the person began feeling sick)

COVID-19 RESPONSE GUIDELINES

- **Federal Guidelines:** Proposed “gating criteria to be satisfied before proceeding to phased opening”- Downward trajectory of cases or positive tests as a percent of total tests within a 14 day period
- **State Recovery Framework:**
 - Three leadership groups to be formed to advise on key public health and economic factors
 - Return to public life:
 - Measured steps, guided by science, informed by public health
 - Ability to mitigate impacts
 - Community response
- **TPCHD:** Three critical elements affecting the speed at which “the dial can be turned up”
 - 1) Increase capacity for case and contact investigation (contact tracing);
 - 2) Increase access to testing throughout the community;
 - 3) Support safe isolation and quarantine for residents who need it



SAFE RETURN TO PUBLIC LIFE IN WASHINGTON STATE

The COVID-19 pandemic has required leaders around the world to take extraordinary measures to protect people and ensure medical providers have what they need to adequately care for those who become ill. Gov. Jay Inslee declared a State of Emergency on February 29 and rolled out a series of measures that ultimately led to the statewide Stay Home, Stay Healthy order on March 23. The order prohibited all non-essential businesses and travel as well as all social, recreational and religious gatherings.

While the state continues its aggressive effort to stop the spread of COVID-19, Inslee has worked with elected officials, public health experts, employers and workers, philanthropic organizations and others about how to prepare communities and employers for a safe return to public life.

Collaborate with Community Leaders from Around the State

In the coming days and weeks, the governor will appoint three leadership groups consisting of key community figures to advise the governor on:

- › Public health and our health care system.
- › Economic recovery and safe return to work.
- › Social supports to the most vulnerable and those affected by COVID-19.

The governor's office will actively engage with and seek input from all levels of government and other members of communities.



Governor Inslee announces the Stay Home, Stay Healthy order to Washingtonians on March 23, 2020.

1
Protect the Health and Safety of Washingtonians

Guided by data and science, we must continue to suppress the virus, protect our most vulnerable and treat those who are sick. We must ensure that COVID-19 infections and deaths are decreasing and that we have sufficient testing and contact identification in place before taking steps toward loosening restrictions.

2
Facilitate a Safe Start and Transition to Economic Recovery

A healthy workforce is needed for a healthy economy. When it is safe, we will take measured steps to get people back to doing what they do best in a way that protects themselves and their communities' health.

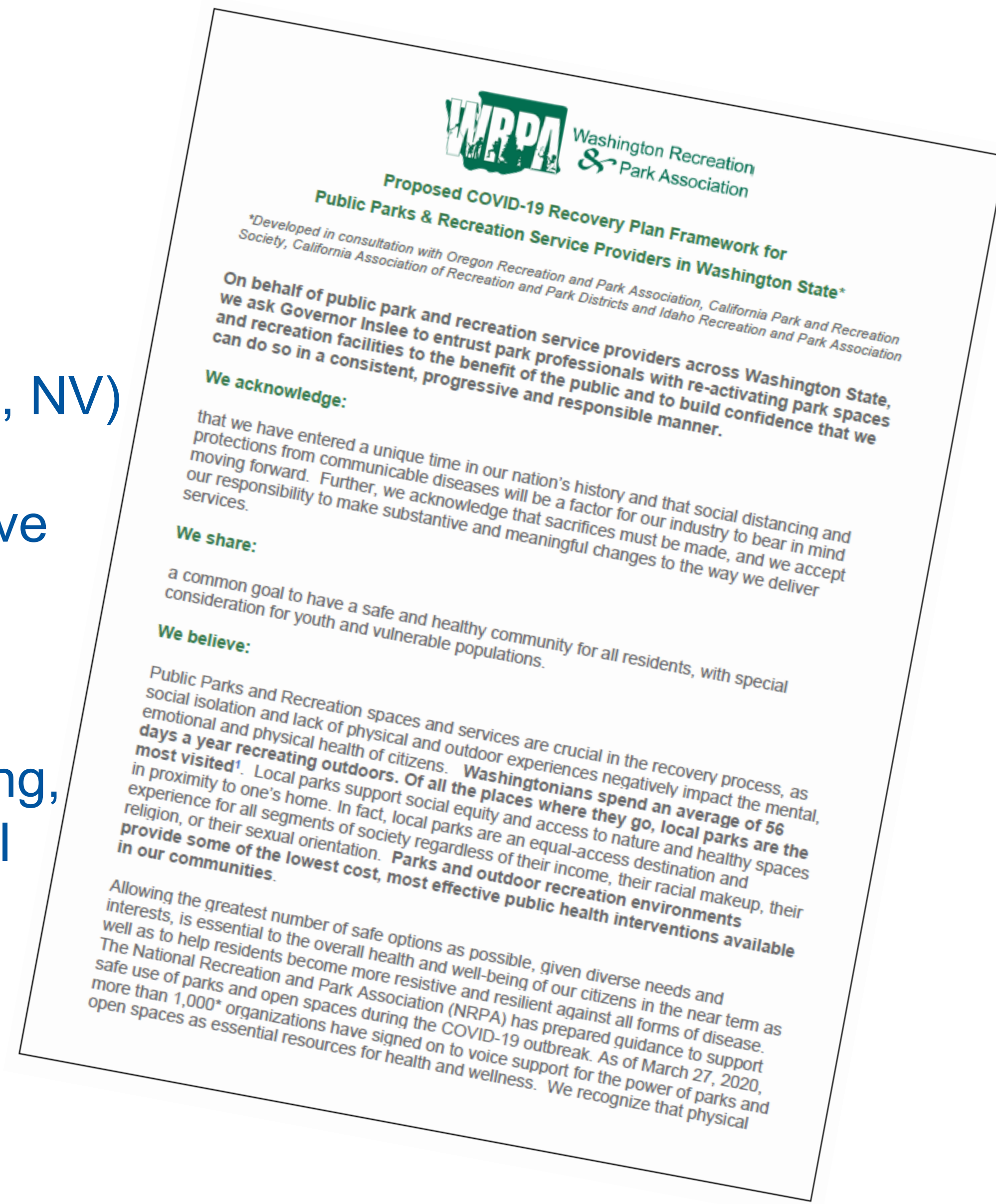
3
Support All People and Communities

We will use an equity lens for recovery efforts to enhance people's physical, emotional and financial well-being, with particular attention to those who have been disproportionately impacted by COVID-19, including communities of color, individuals experiencing homelessness, individuals with disabilities, as well as those experiencing unemployment, poverty, and food insecurity.

www.governor.wa.gov 1

COVID-19 RESPONSE STATUS

- **Proposed COVID-19 Recovery Plan Framework for Public Parks and Recreation Providers**
- Multi-state collaboration (WA, OR, CA, ID, CO, UT, AZ, NV)
- Pledges commitment to public health guidance
- Emphasizes parks and recreation as low cost & effective public health interventions
- Seeks support to restore certain park and recreation activities and operations
 - early priority for consideration- summer camps, hiking, fishing, boating, kayaking, and golf- practicing social distancing;
 - restore recreation programming
 - support for PPE and safety equipment/supplies
 - relief funding to retain staff



ECONOMIC OUTLOOK & MPT OPERATIONAL IMPACT

- National Overview
- Fund Distribution: understanding MPT revenues
- Revenue Shortfall Assumptions– \$13M property tax, sales tax & earned revenue impacts
- Rebalancing Resources: potential savings from actions
- MPT Operational Impact: criteria to move into essential to non-essential
- Intergovernmental opportunities for collaboration and relief

NATIONAL OVERVIEW

Summary

- ❖ The economic impact of the COVID-19 pandemic thus far has been swift and severe.

Key Recent Economic Data

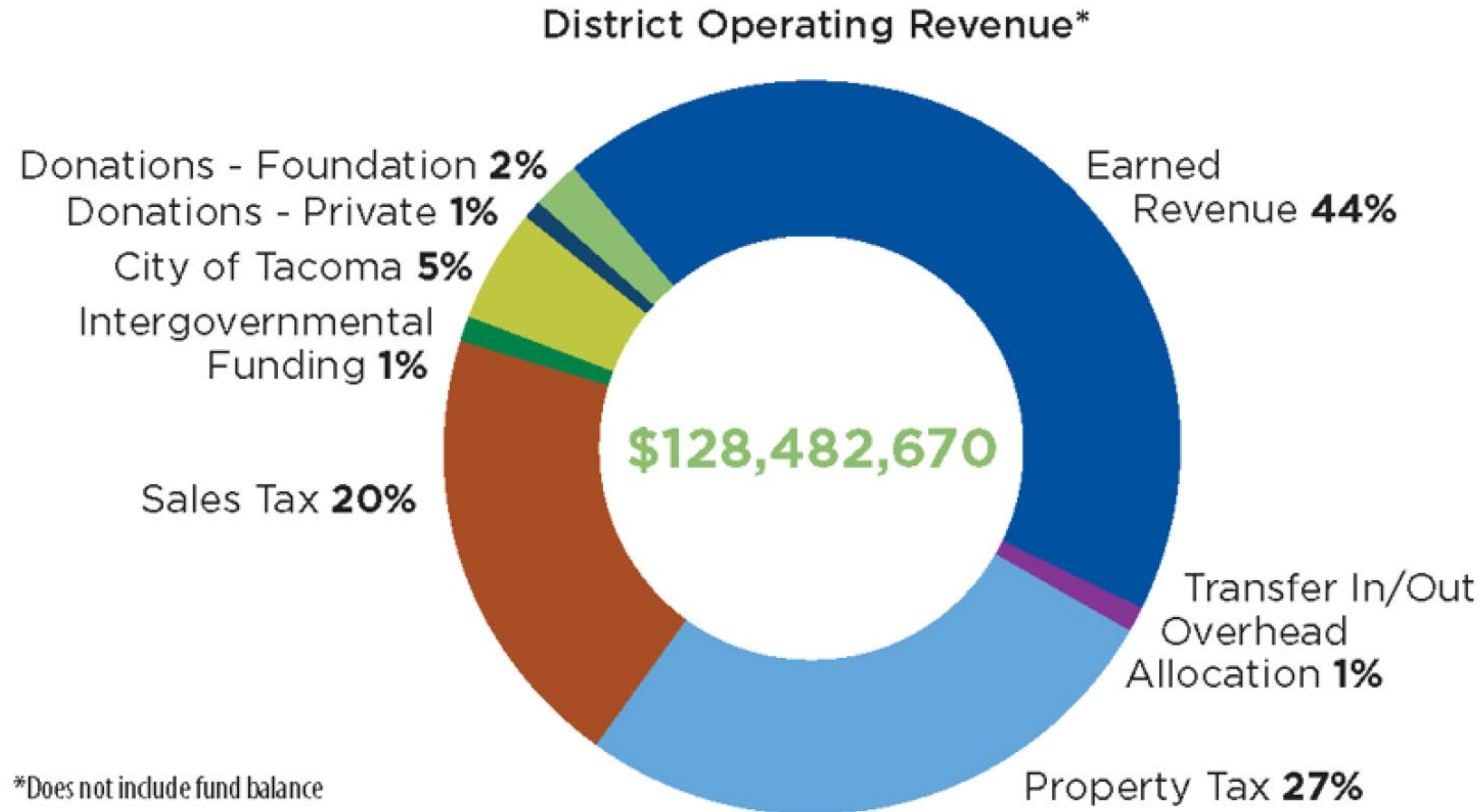
- ❖ Unemployment - As of the week of April 11, over 22 million unemployment had been filed.
- ❖ Consumer Sentiment - On April 9, the University of Michigan's consumer sentiment figure was reported at 71.
- ❖ Retail Sales - On April 15, the US Bureau of the Census' Monthly Retail Trade Survey showed a decline of 8.7%.

Forward Projections

- ❖ Estimates for GDP growth, unemployment, etc. vary widely.
- ❖ Worst recession since the Great Depression.
- ❖ IHS Markit's projections:
 - Baseline scenario - GDP dropping 5.4% and a peak unemployment rate in Q4 of 2020 at 10.3%;
 - Pessimistic scenario - GDP drops 14.9%, and the unemployment rate peaks at 22.2% in Q3 of 2020.

METRO PARKS TACOMA FUND DISTRIBUTION - 2019-20 Biennium

WHERE THE MONEY COMES FROM



REVENUE SHORTFALL PROJECTION -March thru August

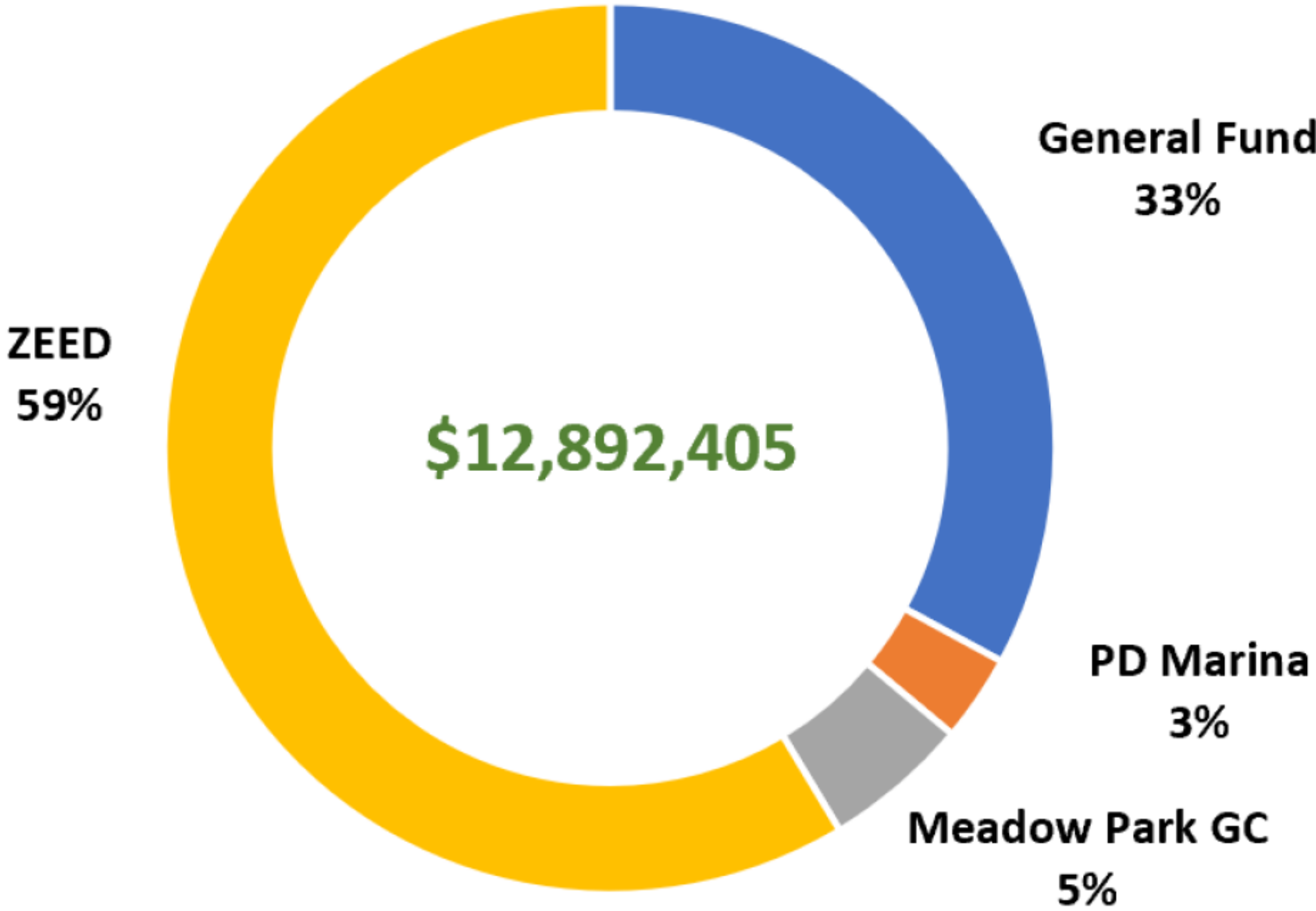
TOTAL DISTRICT-WIDE REVENUE SHORTFALL IMPACT

Total Budget (March - Aug) \$ 34,260,180

Total Revenue Shortfall by Fund:

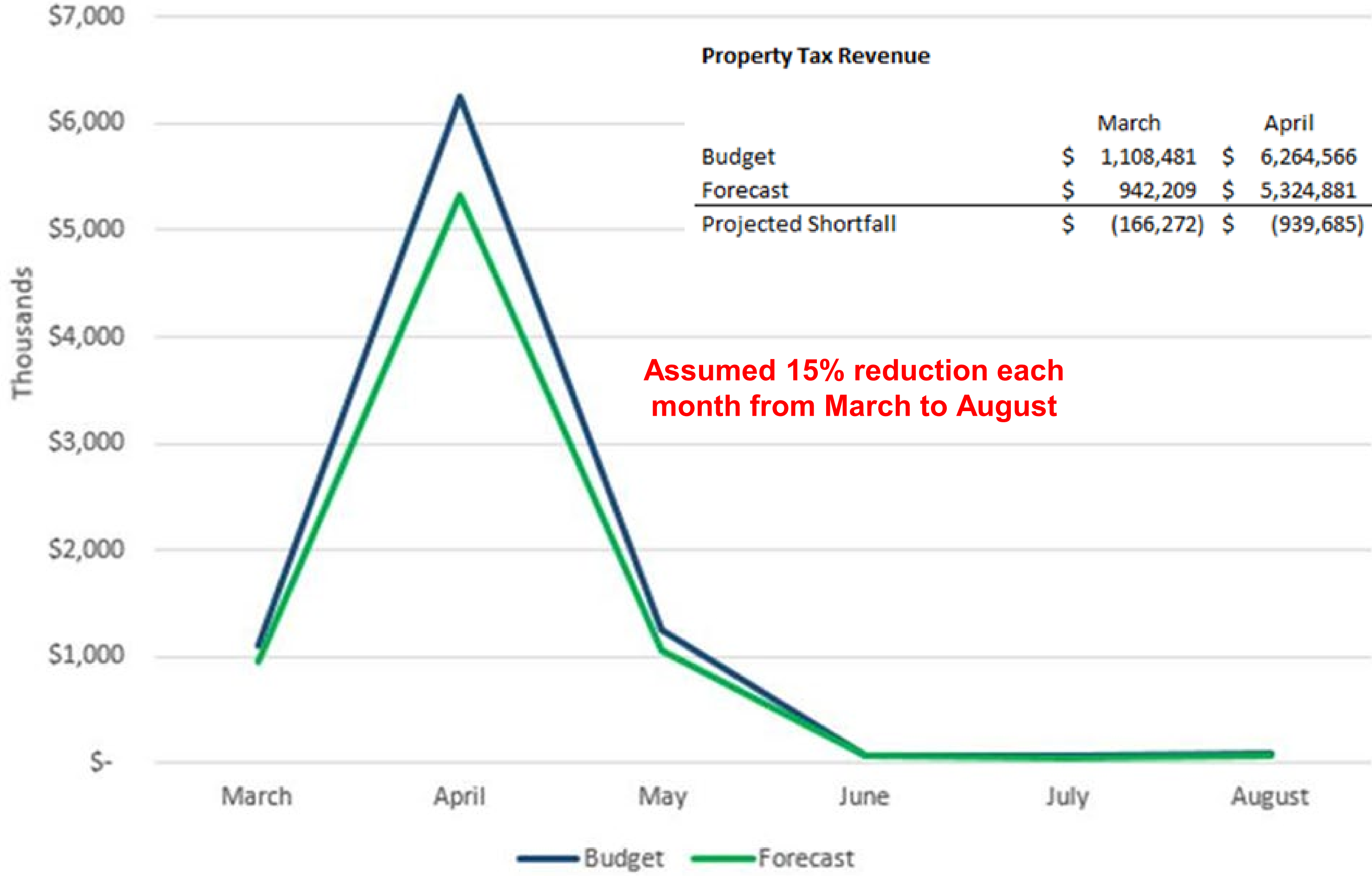
General Fund	\$	4,246,498
Point Defiance Marina	\$	405,730
Meadow Park GC	\$	683,775
ZEED	\$	7,556,402
	\$	12,892,405

% of Total Budget 37.6%



REVENUE SHORTFALL PROJECTION AND ASSUMPTIONS- Property Tax

COVID-19 SHORTFALL - PROPERTY TAX REVENUE

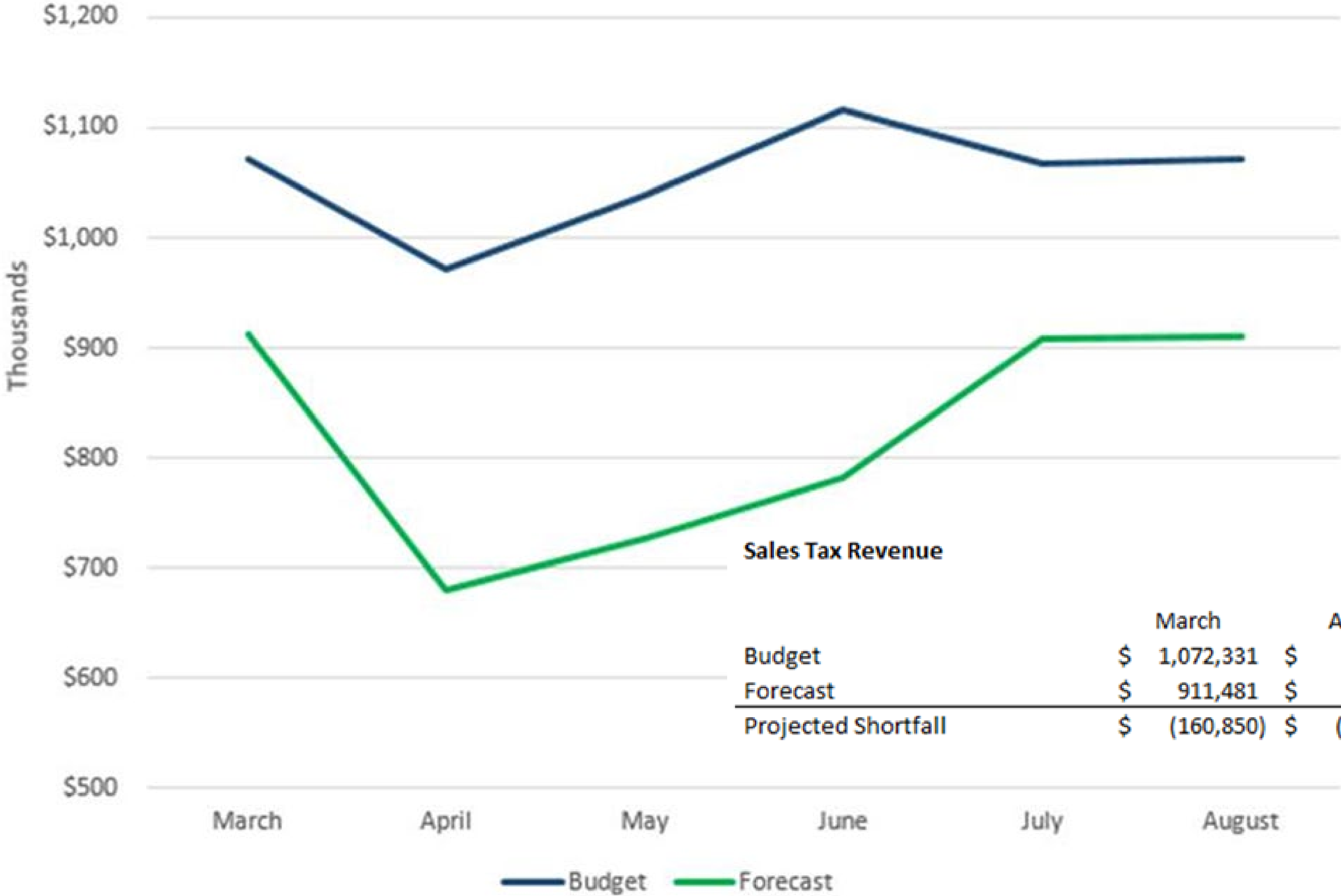


Property Tax Revenue

	March	April	May	June	July	August	Total
Budget	\$ 1,108,481	\$ 6,264,566	\$ 1,253,156	\$ 68,413	\$ 56,281	\$ 87,023	\$ 8,837,920
Forecast	\$ 942,209	\$ 5,324,881	\$ 1,065,183	\$ 58,151	\$ 47,839	\$ 73,970	\$ 7,512,232
Projected Shortfall	\$ (166,272)	\$ (939,685)	\$ (187,973)	\$ (10,262)	\$ (8,442)	\$ (13,053)	\$ (1,325,688)

REVENUE SHORTFALL PROJECTION AND ASSUMPTIONS - Sales Tax

COVID-19 SHORTFALL - SALES TAX REVENUE



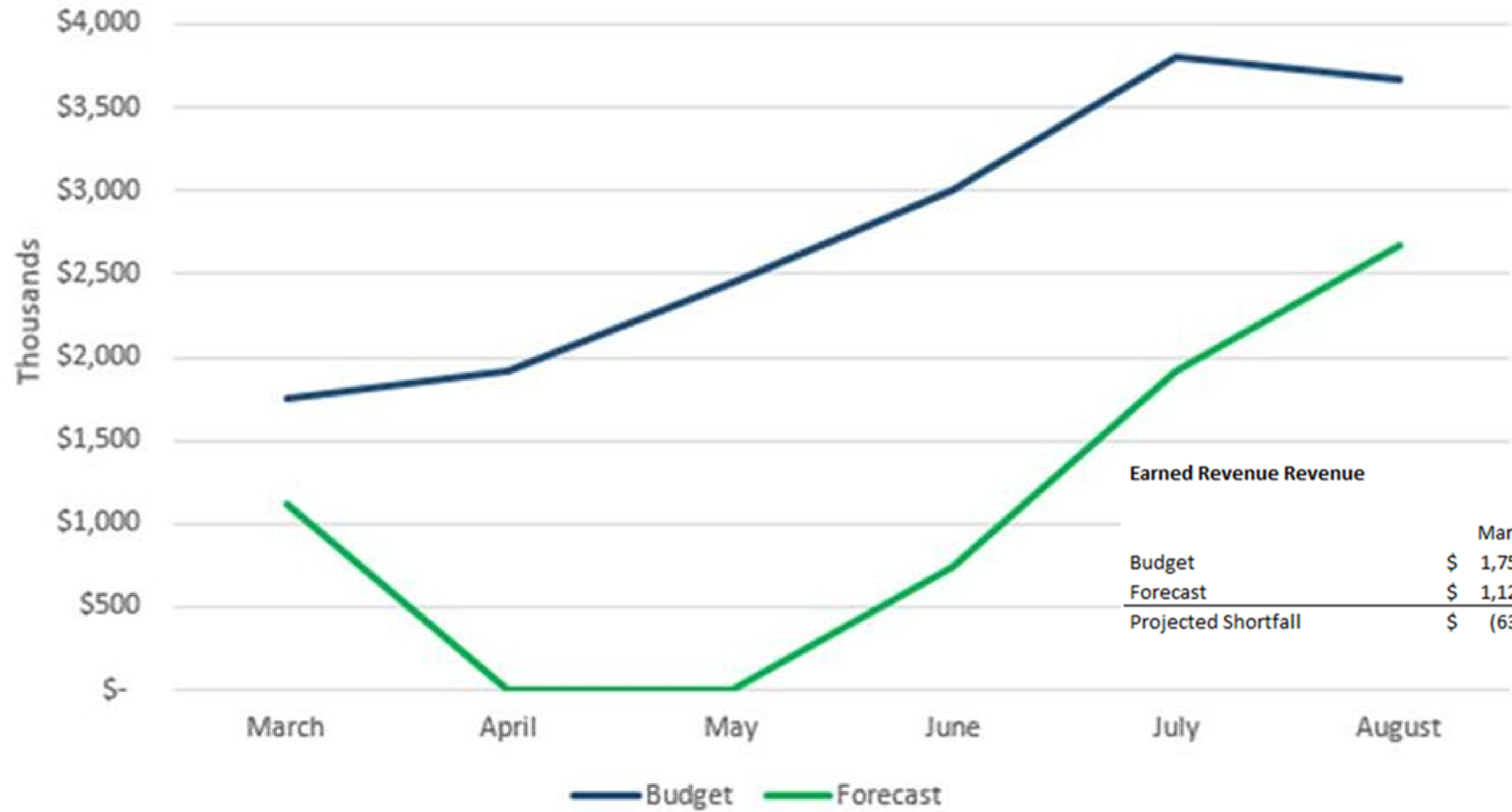
Shortfall Assumption:

- March 15%**
- April 30%**
- May 30%**
- June 30%**
- July 15%**
- August 15%**

	March	April	May	June	July	August	Total
Budget	\$ 1,072,331	\$ 972,414	\$ 1,037,847	\$ 1,115,261	\$ 1,067,621	\$ 1,071,014	\$ 6,336,488
Forecast	\$ 911,481	\$ 680,690	\$ 726,493	\$ 780,683	\$ 907,478	\$ 910,362	\$ 4,917,186
Projected Shortfall	\$ (160,850)	\$ (291,724)	\$ (311,354)	\$ (334,578)	\$ (160,143)	\$ (160,652)	\$ (1,419,301)

REVENUE SHORTFALL PROJECTION AND ASSUMPTIONS- Earned Revenue

COVID-19 SHORTFALL - EARNED REVENUE



Shortfall Assumption:

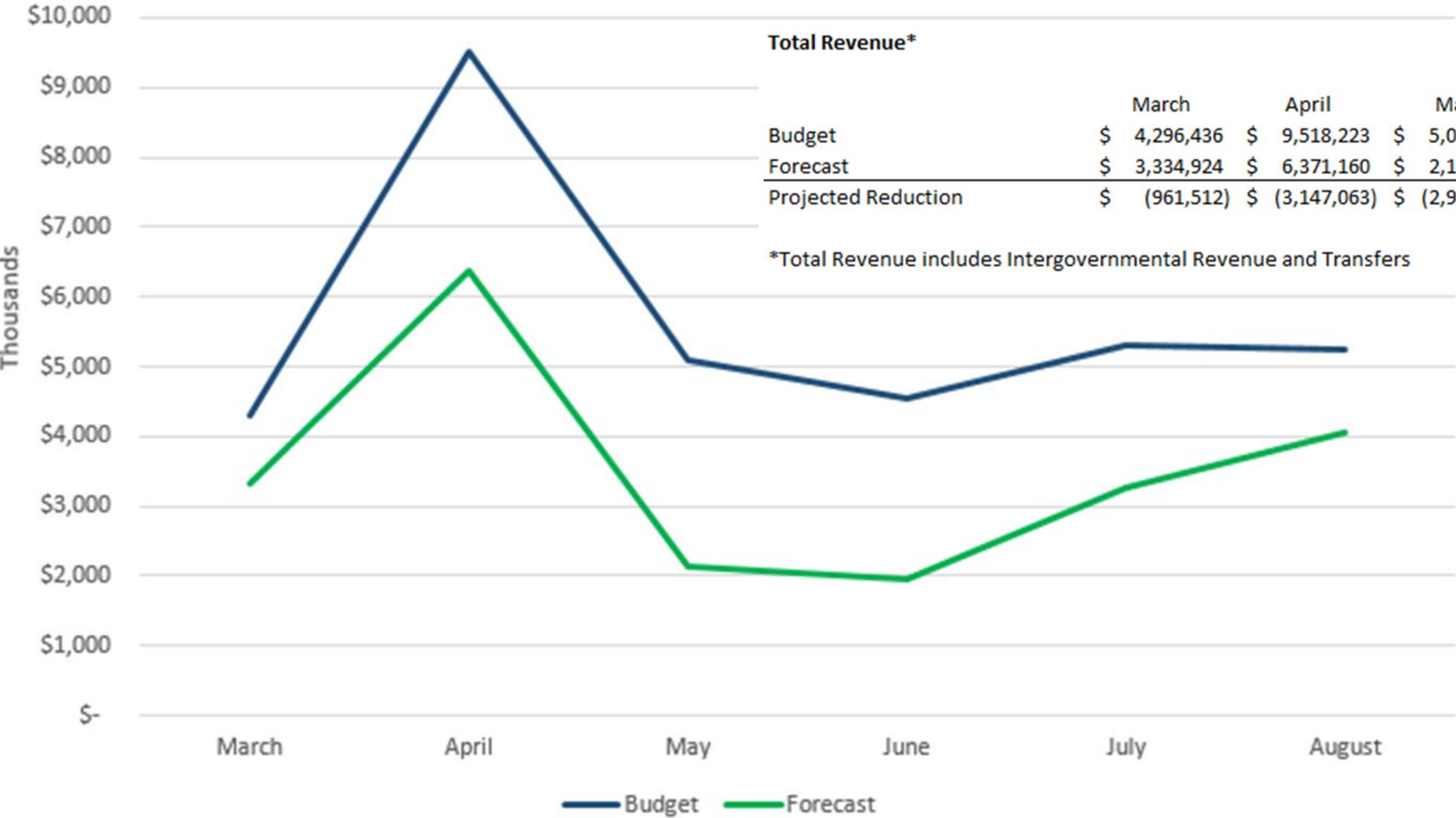
- March 50%**
- April 100%**
- May 100%**
- June 75%**
- July 50%**
- August 25%**

Earned Revenue Revenue

	March	April	May	June	July	August	Total
Budget	\$ 1,758,036	\$ 1,921,654	\$ 2,445,443	\$ 3,000,688	\$ 3,804,277	\$ 3,672,416	\$ 16,602,513
Forecast	\$ 1,123,645	\$ 6,000	\$ -	\$ 736,611	\$ 1,918,411	\$ 2,670,433	\$ 6,455,100
Projected Shortfall	\$ (634,390)	\$ (1,915,654)	\$ (2,445,443)	\$ (2,264,077)	\$ (1,885,866)	\$ (1,001,983)	\$ (10,147,413)

REVENUE SHORTFALL PROJECTION AND ASSUMPTIONS - Total Revenue

COVID-19 SHORTFALL - TOTAL REVENUE



Total Revenue*							
	March	April	May	June	July	August	Total
Budget	\$ 4,296,436	\$ 9,518,223	\$ 5,094,035	\$ 4,549,451	\$ 5,318,328	\$ 5,234,692	\$ 34,011,166
Forecast	\$ 3,334,924	\$ 6,371,160	\$ 2,149,265	\$ 1,940,534	\$ 3,263,877	\$ 4,059,004	\$ 21,118,764
Projected Reduction	\$ (961,512)	\$ (3,147,063)	\$ (2,944,771)	\$ (2,608,917)	\$ (2,054,451)	\$ (1,175,688)	\$ (12,892,402)

*Total Revenue includes Intergovernmental Revenue and Transfers

STEPS TAKEN TO CONTROL EXPENDITURES

Effective March 23rd:

- Phased closure of facilities, operations and postponement of programs
- All recruitment and hiring frozen
- No overtime usage
- No new contracts
- All existing service contracts put on hold or significantly pared down
- Only essential purchases of supplies and materials
- No new equipment purchases
- All business travel halted
- All essential purchases will require Director approval

Effective April 1st:

520 Part-Time Staff Laid Off

Effective April 16th:

Management & Leadership Furlough reduction in salaries

Effective April 18th:

148 Career Full-time and Part-time benefited are furloughed (85 Non-represented and 63 Represented) through June 30th

RESOURCES FOR BALANCING

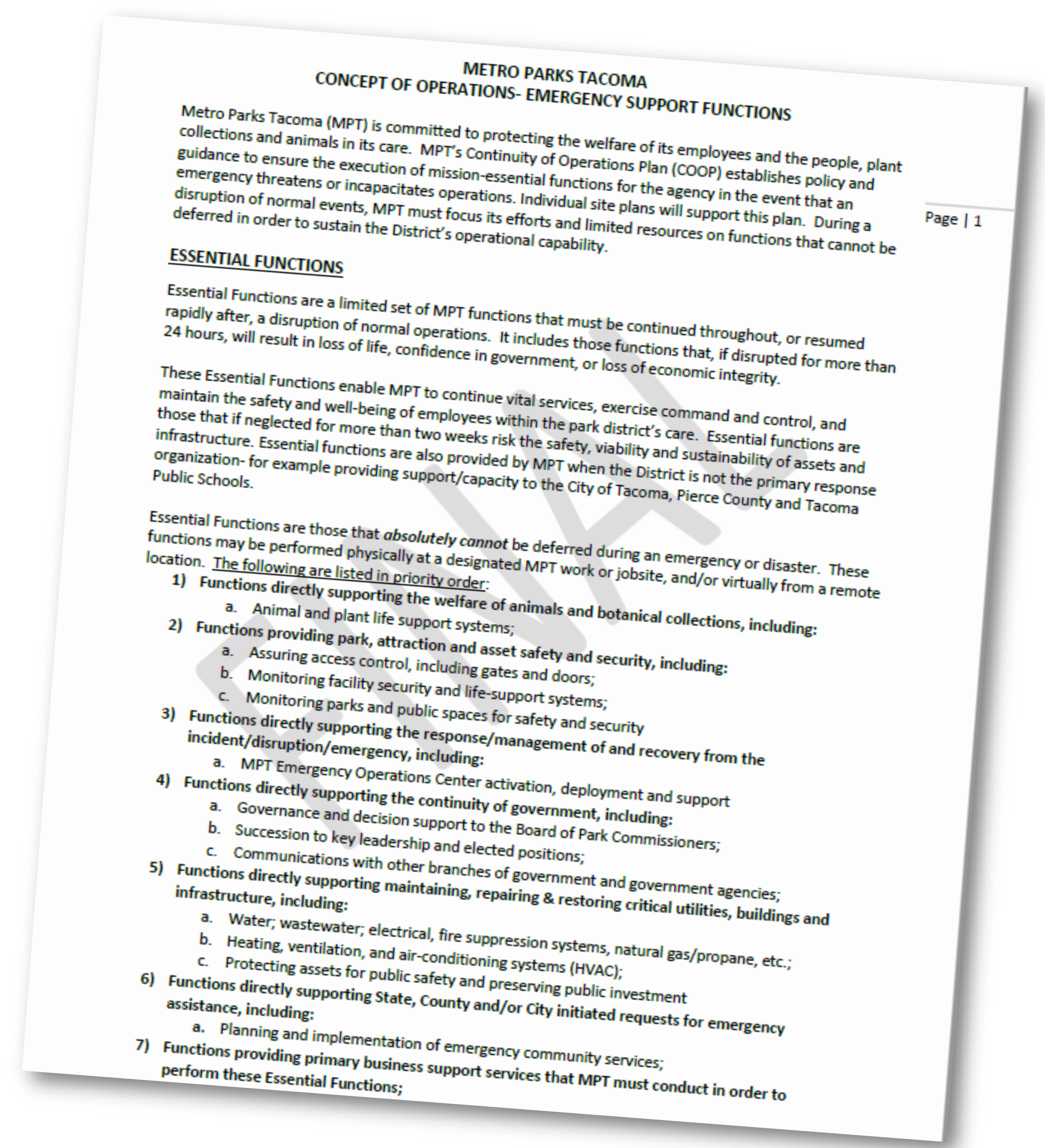
March thru June 30th Estimated Savings

ACTIONS	ESTIMATED SAVINGS
Salary Reduction & Furlough	\$ 1,026,000
Part-Time - Layoff	\$ 1,476,000
Hiring Freeze - Vacancies	\$ 701,000
Utility Usage Reductions	\$ 557,000
Deferral and/or Reduction of Service Contracts	\$ 308,000
Use of Fund Balance and Reserves	\$ 3,517,000
TOTAL SAVINGS	\$ 7,585,000

MPT OPERATIONAL IMPACT

7 Criteria for Essential & Non-Essential:

- Animal and plants
- Safety and security
- Incident response
- Continuity of government
- Maintaining and repairing critical utilities
- State/County request for assistance
- Primary business support for essential functions



MPT OPERATIONAL IMPACT

MPT essential functions:

- Emergency childcare operations
- Animal welfare and plant care
- Grounds maintenance for safety
- Major maintenance to preserve public safety & building assets
- Key business operations to support essential services

22% of MPT's staff retained, currently performing essential functions on-site and virtually

MPT non-essential functions:

- Facilities closed
- Restrooms closed
- Parking lots closed
- Park amenities closed (e.g. play structures, skateparks, picnic shelters)
- Programs suspended
- Capital design and development under review case by case
- Construction projects suspended

In light of the governor's orders and public health guidance and expectations around social distancing

This facility is temporarily CLOSED

All programs are canceled, including indoor, outdoor, and volunteer work parties. All rentals are canceled.

We encourage you to check our website for updates:
metroparkstacoma.org/updates/

Thank you for your understanding and patience as we care for our people and community.



INTERGOVERNMENTAL OPPORTUNITIES

- **Federal & State Assistance**
 - CARES Act: Pierce County - \$157 M
 - Staff leadership & political engagement is key
 - Stimulus Legislation v 4.0
 - Partisan environment for state and local relief
 - WA State Budget – 2020 Special Session is likely
- **Advocacy Initiatives**
 - NRPA, City Parks Alliance, Trust for Public Land,
 - Western states collaboration – WA, OR, CA, CO, NV, ID & others
- **Local Partnerships**
 - City of Tacoma (JMAC, ICC)
 - Tacoma Public Schools



ROAD TO RECOVERY

Park Stabilization Drivers + Short-term recovery criteria

- Understanding the immediate need/Demand management
- MPT fiscal/timing restraints; while balancing community need
- Criteria and process for short-term recovery

Recalibrating the Park System for the Future

- Revisiting our thinking and setting a bold new vision
- Policy Exploration

MPT ROAD TO RECOVERY

A Conceptual Model for Re-Open

Spring 2020

Summer & Fall 2020

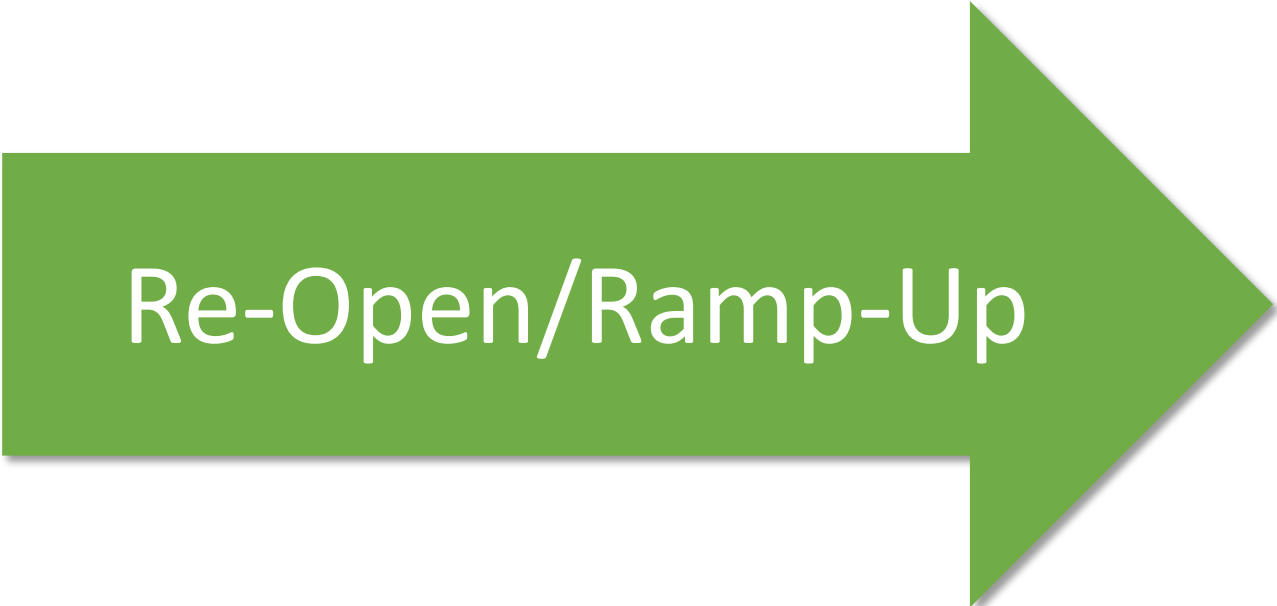
Winter 2021

Closure

- Community Centers
- Pools
- Programs
- PDZA & NW Trek

Essential Services

- Animal & Plant Care
- Minimal Park Maintenance
- Emergency Childcare
- ...and more!



Gradual & Progressive
Stabilization Scenarios

“New Normal”

- Likely budget reductions
- Potential long-term public health restrictions

PARK SYSTEM STABILIZATION: Phased Reactivation for Summer/Fall

Considerations:

Public Health/Governmental Guidance

- Governor's phased-in reopening guidelines;
- Restrictions could ebb/flow

Re-evaluation of Community Priorities:

- Understand community priorities to guide reactivation of vital services
 - Park, Venues & Attractions, Programs & Services
- Use data (surveys/industry trends etc.) to identify highest needs

Financial Health of District:

- Sequence affected by financial constraints, budget projections and political filters
- Current staffing affects timing of reactivation: likely lag time between State decisions & park/venue opening

PARK SYSTEM STABILIZATION CRITERIA



Examples

Outdoor Recreation

- Fishing/Boathouse Marina & Launch
- Golfing
- NW Trek Wildlife Park

RECALIBRATING THE PARK SYSTEM: 2021 and Beyond

Re-evaluating a longer-term strategic direction

- Rethinking our Strategic Plan and Level Of Service plan
- NRPA and parks and recreation industry on re-inventing government
- Public partners re-defining community opportunities
- Re-setting the 2021-22 Budget Process

FUTURE POLICY & BOARD STUDY SESSIONS

- Criteria for capital program & economic engine for the recovery
- Cost Recovery expectations & understanding bottom of pyramid
- Staffing models and partnerships with Foundations/Non-profits
- Resetting core responsibilities with COT and other public partners
- Revisiting financial policies- reserve levels, realignment of designated expense & enterprise funds
- Mid-year budget update/December 2020 forecast



NEXT STEPS

- MPT strategic workshops & collect community data
- Plan presented to reopening parks and assets as part of our Park Stabilization Plan; review capital program
- JMAC and boards position in recovery
- Strategic Direction + 2021-22 Budget Process: recalibrating the park system scope & critical path

Proposed Dates

April-June

May 11 Study Session

May 18 COW

June 8 Study Session

QUESTIONS/DISCUSSION

- Are there elements to what has been shared that give you pause?
- How do you see your advocacy role in the months ahead with JMAC, State, etc?
- What additional information do you desire to remain informed and more prepared to advocate on MPT's behalf?



