



This is  
*why*

METROPOLITAN PARK DISTRICT OF TACOMA

# 2021-22 Biennial Budget CIP Process Discussion

Committee of the Whole  
October 19, 2020



# Tonight's presentation

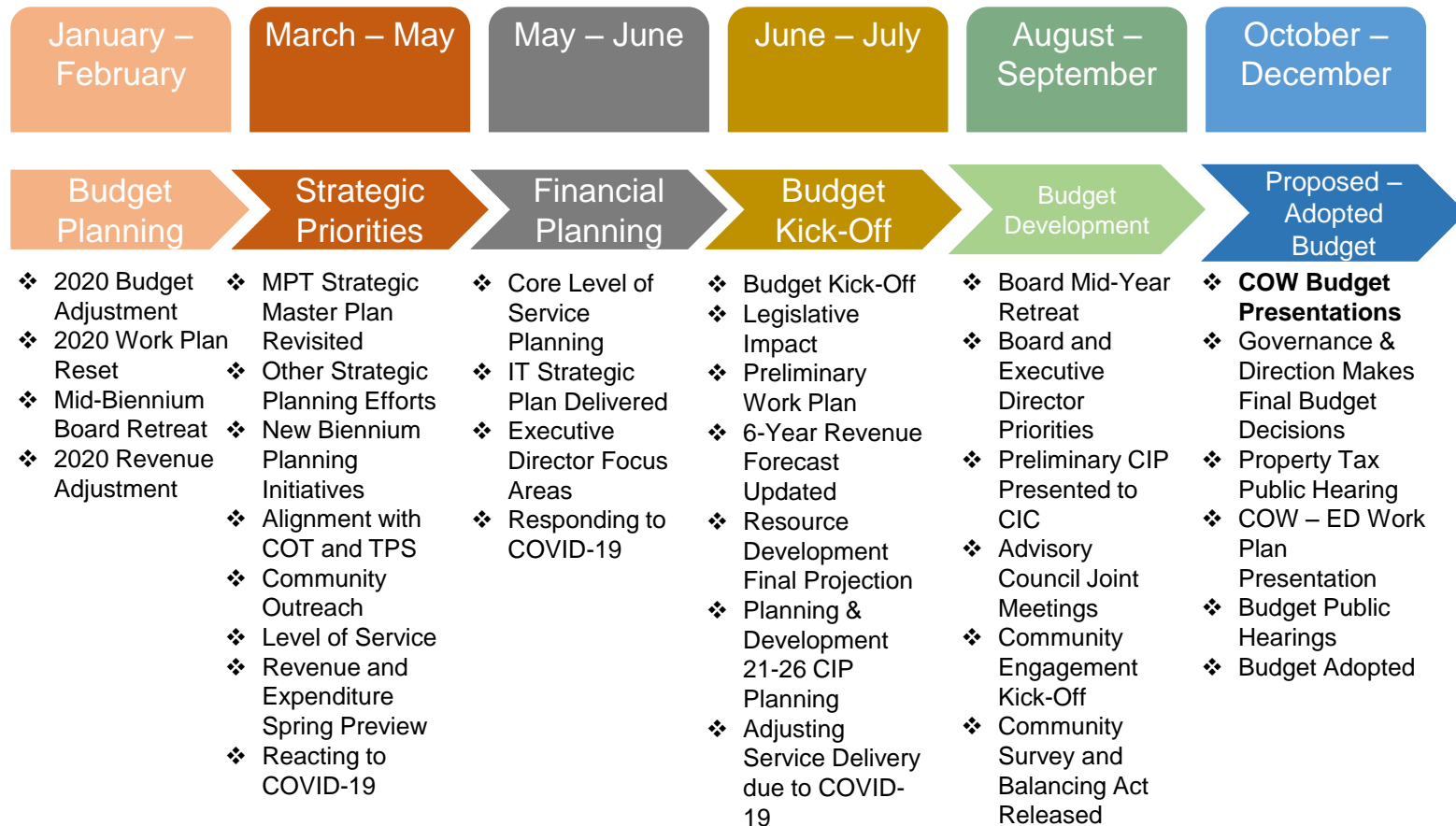
- **CIP Process: Overview**
- **Taking Stock: Where We've Been**
- **Equity: How It's Driving the Next CIP**
- **Where We're Going—Proposed 2 yr Plan/6 yr Directions**
- **Public Art: Proposed Workplan**
- **Questions/Discussion—Solicit Board Feedback**



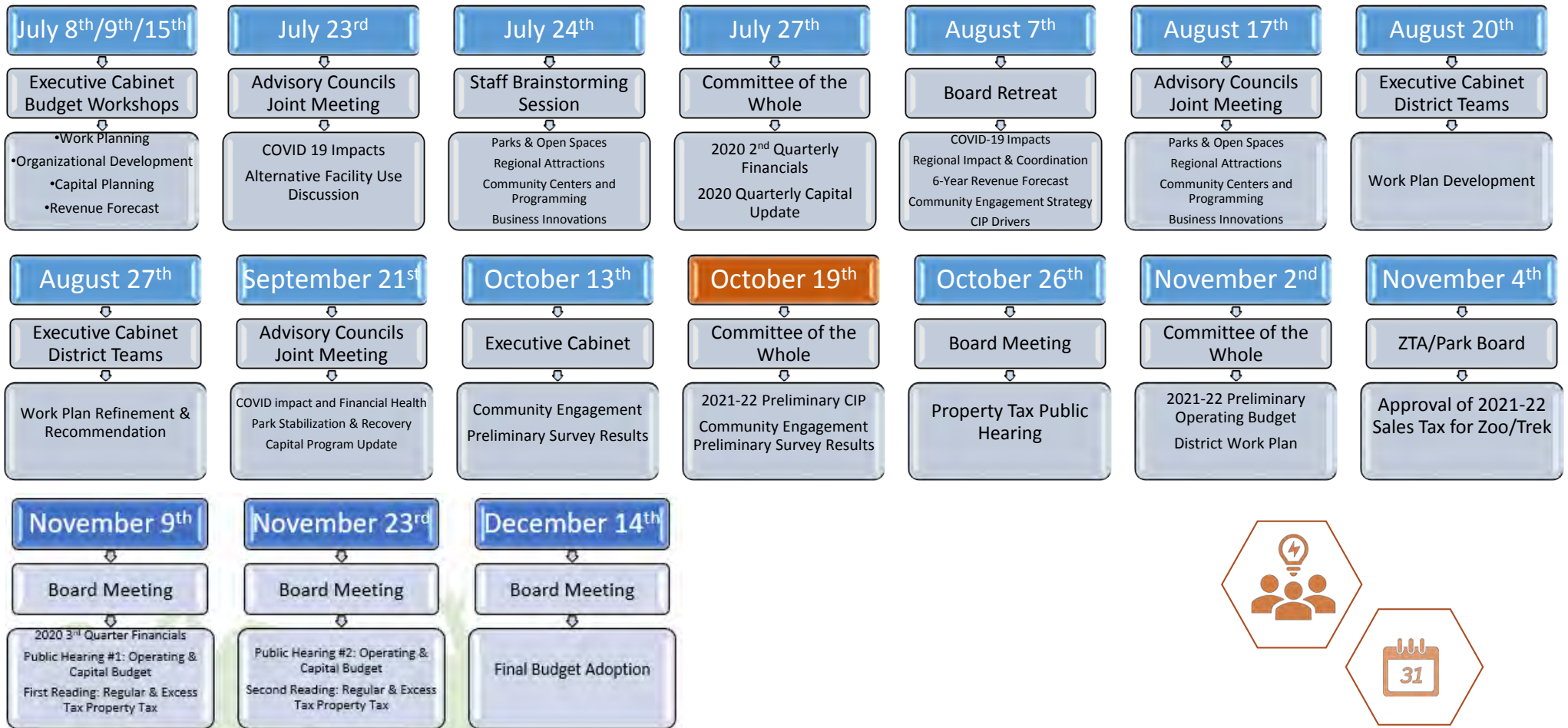
# CIP PROCESS: Overview



# The Overall Process



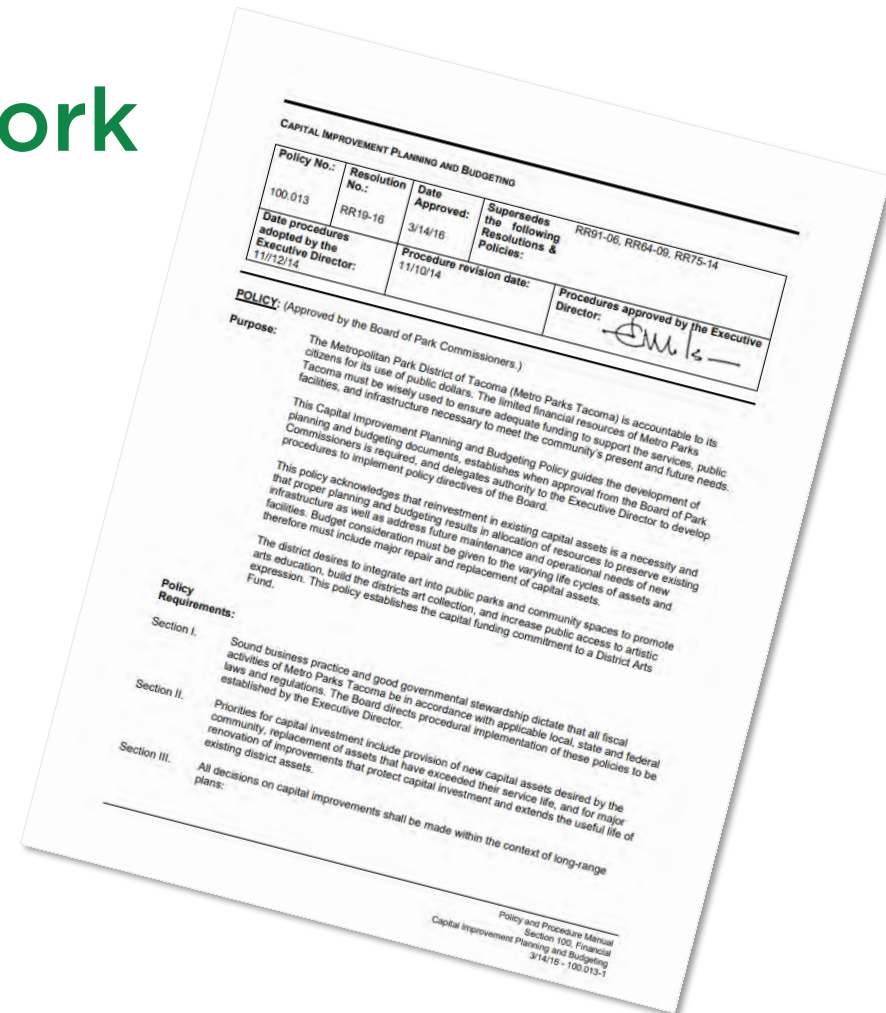
# Budget Development Timeline



# Financial Policy Framework

## 100.013 -- Capital Improvement Planning and Budgeting Policy:

- Capital investment priorities include:
  - Provision of new capital assets desired by the community;
  - Replacement of assets that have exceeded their service life;
  - Major renovation of improvements that protect capital investment and extends the useful life of existing District assets
- All decisions on capital improvements made within the context of long-range plans:
  - 6 year Strategic Master Plan
  - 6 year Capital Improvement Plan
  - Maintenance & Replacement Program- operating & capital budgets
  - Capital Budget
  - Public Art



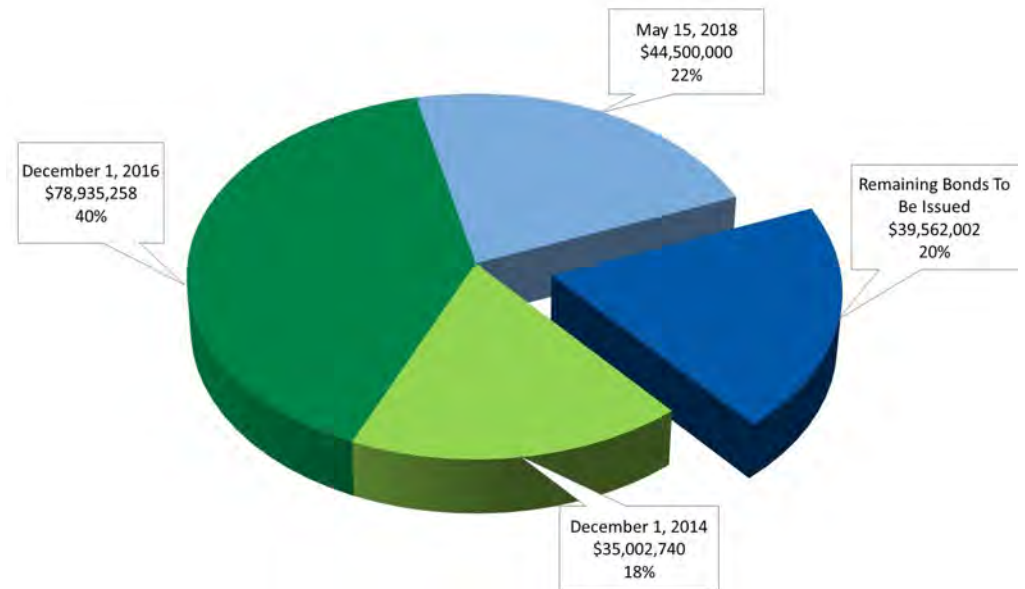
# TAKING STOCK: Where We've Been



# 2014 Bond Program:

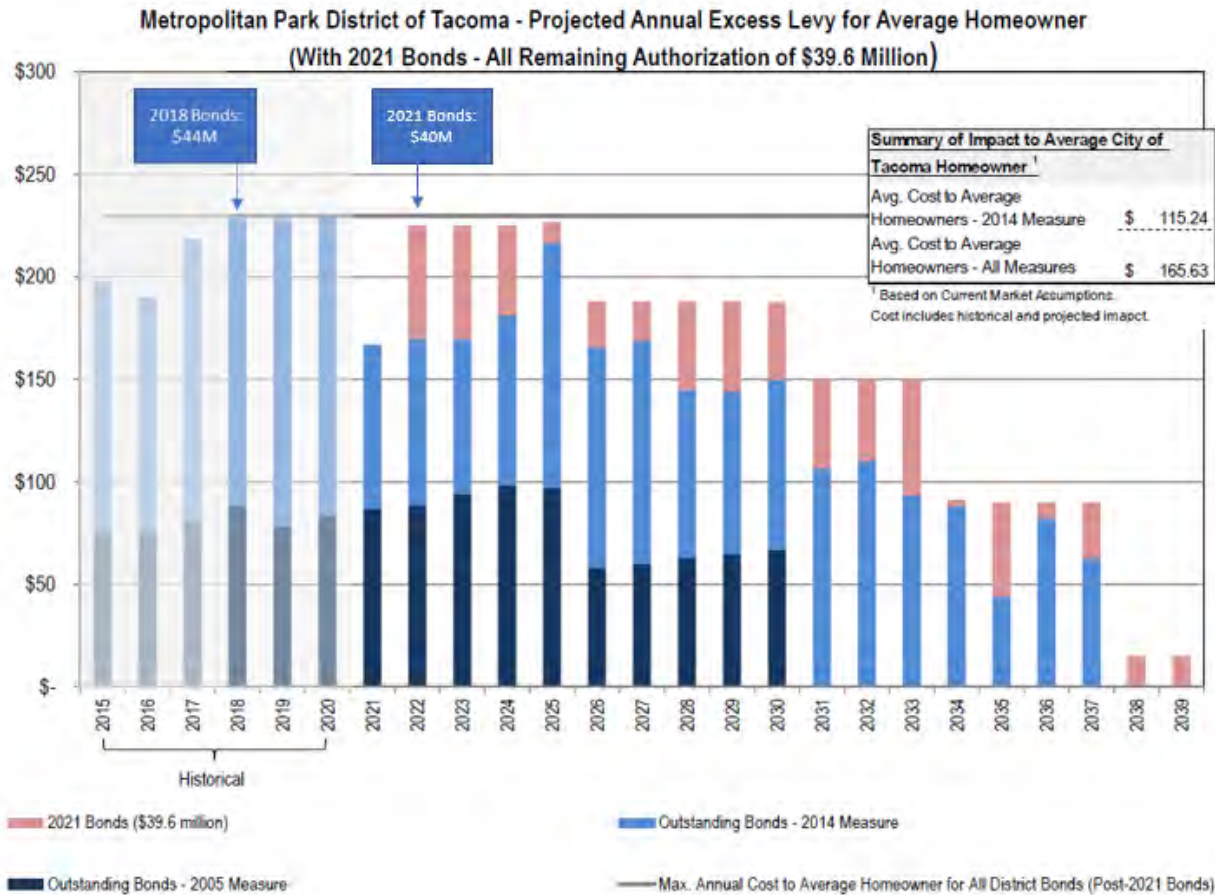
## \$198M Bond Program:

- \$158M issued \$40M to go
- Remaining bond sale shifting to 2021

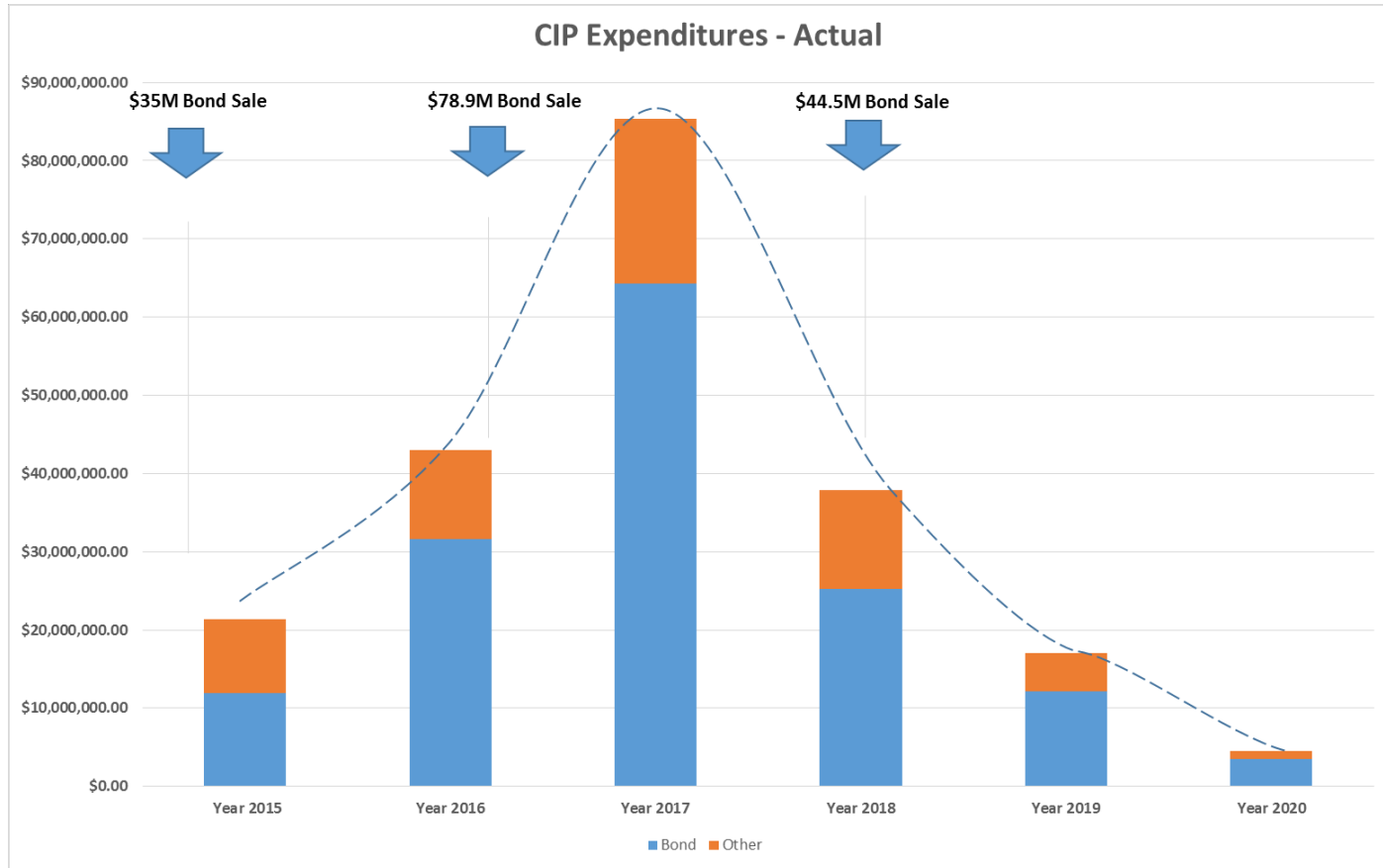




# Bond Issuance Model

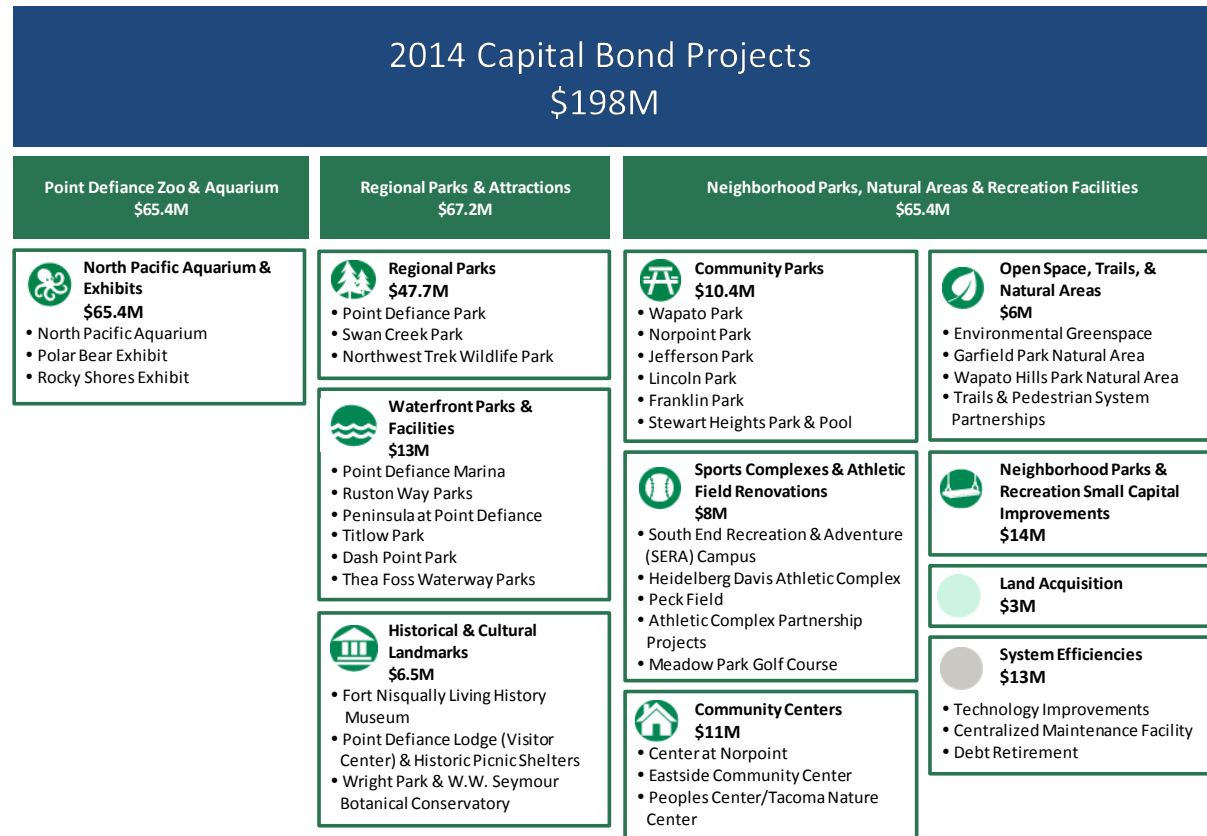


# CIP FUNDING/SPENDING

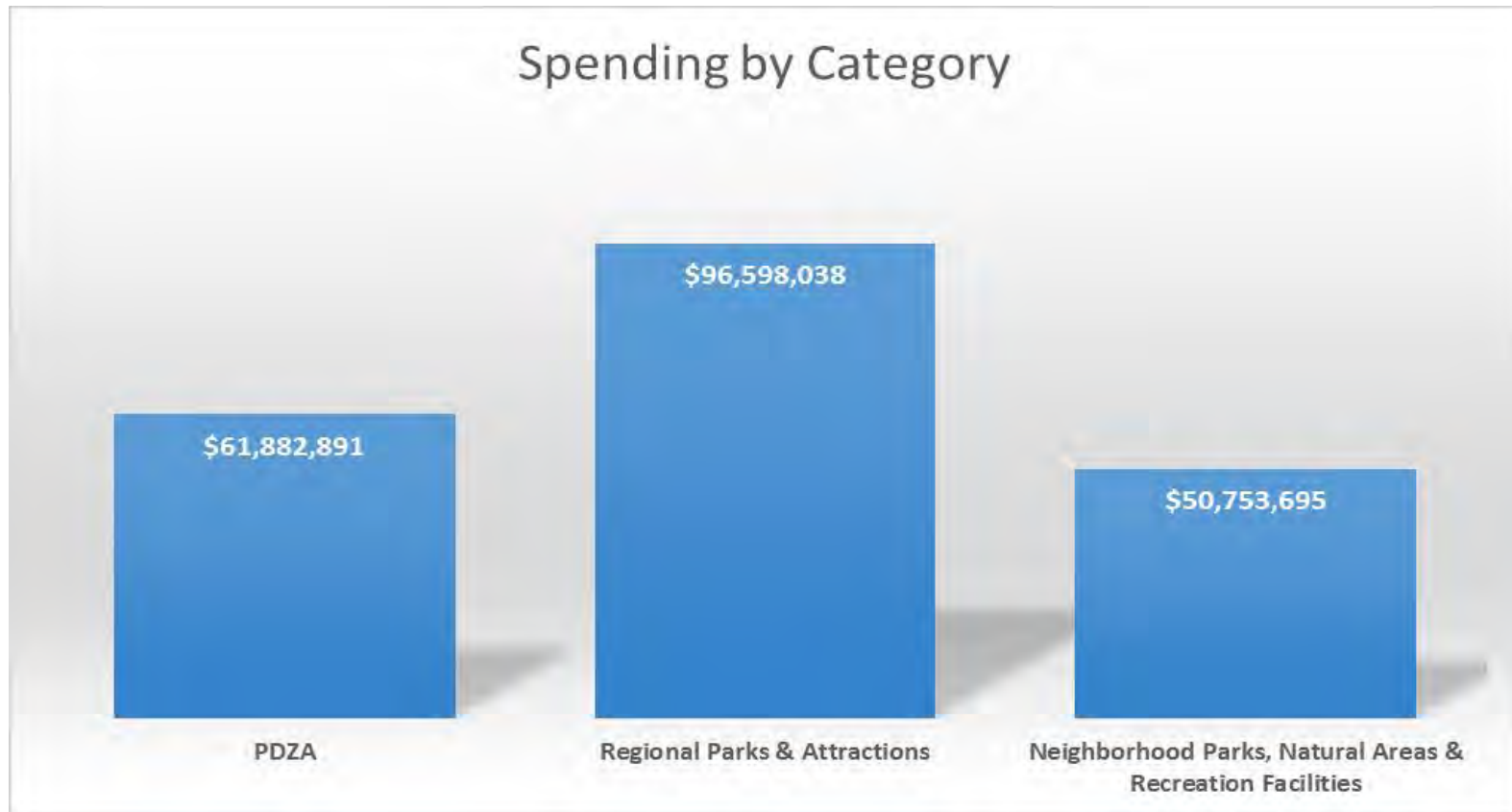


# CAPITAL IMPROVEMENT PROGRAM

## BOND STRUCTURE



# Capital Spending by Category (2015-2020)



# 2019-2020 BUDGET VS ACTUALS

Budget vs Actuals as of 10/19/20	Expenditures 2019				Expenditures 2020			Remaining CIP 2019/2020
	CIP 2019/2020	2019 Budget	2019 Actuals	2019 Remaining Budget	2020 Budget	2020 Actuals	2020 Remaining Budget	
Point Defiance Zoo & Aquarium	\$ 5,259,338	\$ 4,610,038	\$ 1,863,815.81	\$ 2,746,222.19	\$ 649,300	\$ 1,646,430.58	\$ (997,130.58)	\$ 1,749,092
Regional Parks	\$ 21,399,233	\$ 10,053,763	\$ 4,709,191.68	\$ 5,344,571.32	\$ 11,345,470	\$ 954,453.03	\$ 10,391,016.97	\$ 15,735,588
Waterfront Parks & Facilities	\$ 6,998,098	\$ 3,176,893	\$ 7,904,946.65	\$ (4,728,053.65)	\$ 3,821,205	\$ 958,235.26	\$ 2,862,969.74	\$ (1,865,084)
Historical & Cultural Landmarks	\$ 1,910,424	\$ 910,424	\$ 218,108.62	\$ 692,315.38	\$ 1,000,000	\$ 171,451.42	\$ 828,548.58	\$ 1,520,864
Community Parks	\$ 2,000,000	\$ 350,000	\$ 138,617.76	\$ 211,382.24	\$ 1,650,000	\$ 47,285.96	\$ 1,602,714.04	\$ 1,814,096
Neighborhood Parks & Rec Small Capital Imp	\$ 7,077,944	\$ 4,185,598	\$ 129,562.32	\$ 4,056,035.68	\$ 2,892,346	\$ 52,784.46	\$ 2,839,561.54	\$ 6,895,597
Community Centers	\$ 1,119,510	\$ 1,119,510	\$ 1,279,639.82	\$ (160,129.82)	\$ -	\$ 427,615.90	\$ (427,615.90)	\$ (587,746)
Sports Complexes & Athletic Field Renovations	\$ 2,733,635	\$ 2,228,273	\$ 202,572.22	\$ 2,025,700.78	\$ 505,362	\$ 99,246.72	\$ 406,115.28	\$ 2,431,816
Open Space, Trails, & Natural Areas	\$ 220,000	\$ 220,000	\$ 217,703.47	\$ 2,296.53	\$ -	\$ 25,616.20	\$ (25,616.20)	\$ (23,320)
Land Acquisition	\$ 350,000	\$ 250,000	\$ -	\$ 250,000.00	\$ 100,000	\$ -	\$ 100,000.00	\$ 350,000
System Efficiencies	\$ 5,563,434	\$ 713,434	\$ 329,805.18	\$ 383,628.82	\$ 4,850,000	\$ 145,391.75	\$ 4,704,608.25	\$ 5,088,237
<b>Total</b>	<b>\$ 54,631,616</b>	<b>\$ 27,817,933</b>	<b>\$ 16,993,963.53</b>	<b>\$ 10,823,969.47</b>	<b>\$ 26,813,683</b>	<b>\$ 4,528,511.28</b>	<b>\$ 22,285,171.72</b>	<b>\$ 33,109,141.19</b>

# What We've Accomplished...



Charlotte's Blueberry Park



Dune Peninsula at Pt. Defiance Park



Oak Tree Park



Pacific Seas Aquarium



Eastside Community Center

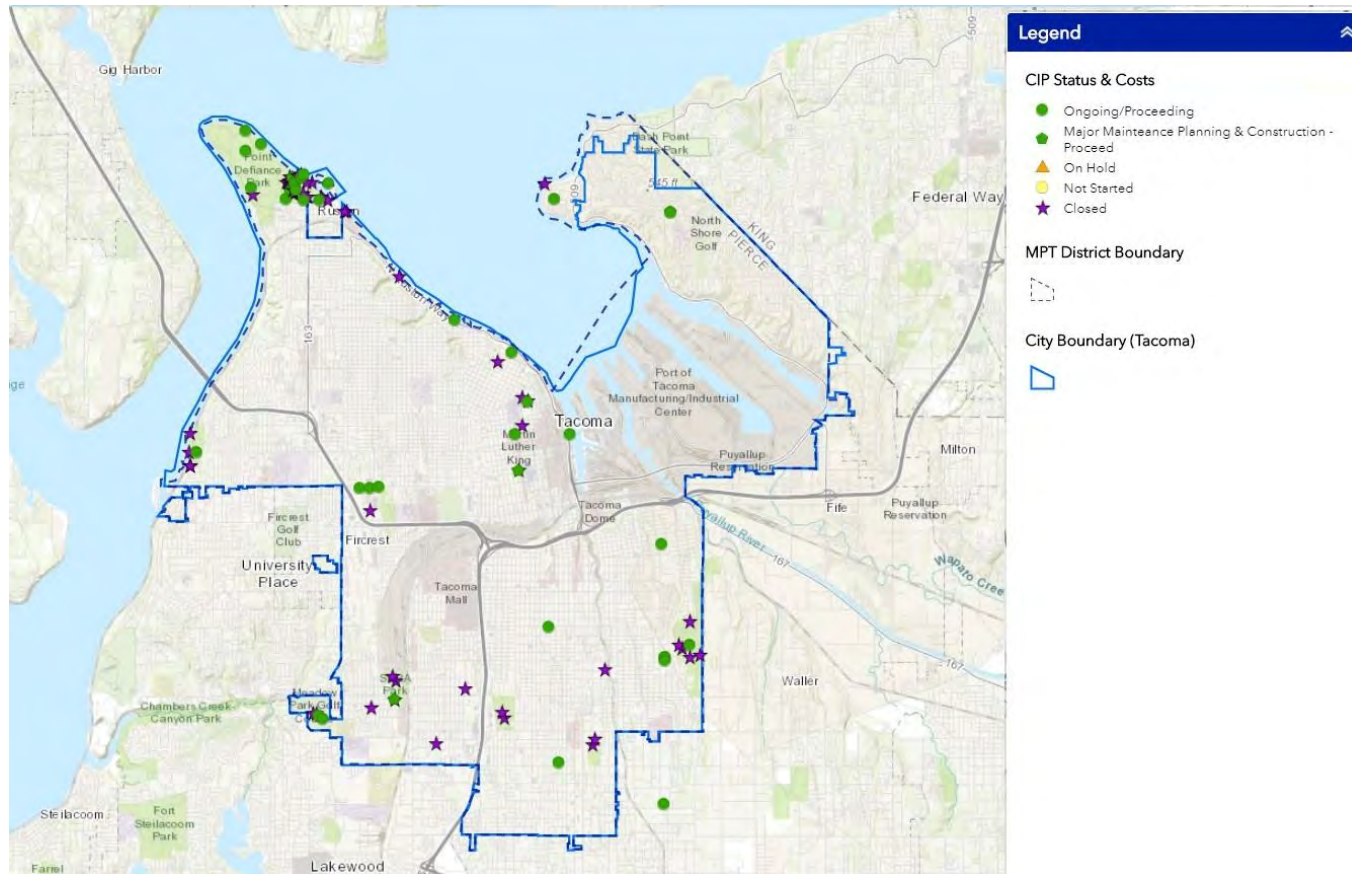
# 2019 - 2020 CIP - Activity

✓ 48+ Active Projects

✓ (+/-) \$21.4M Capital Spending



# In Progress & Complete Projects (2015-2020)







# 2019/2020 CIP – Project Delivery

## ✓ Construction Projects Completed

- Oak Tree Park Landscape
- Titlow Park - TOA Demolition
- PDZA Infrastructure
  - Kid Zone Improvements
  - Rocky Shores Elevator
  - Filtration & Mechanical Systems
  - Admin Bldg Renovation
- MeadowPark Bldg Foundation Re-Construction
- Waterwalk Restroom at Pt. Ruston
- Charlottes Blueberry Park Gardens & Play Area
- Seymour Conservatory Restrooms
- TECH – District-Wide Metasys Control Systems
- Major Maintenance
  - Peoples Ctr HVAC, Shops Roofs, Norpoint Lockers
- NW Trek Eagle Exhibit
- NW Trek Bear Viewing
- Manitou Park Fence/Guardrail

# 2019/2020 CIP – Project Delivery

## ✓ Construction Projects In Progress

- MPT Headquarters Facility Upgrades
- First Creek Community Space (Play and Picnic Area)
- Center at Norpoint Roof
- Point Defiance Park Waterfront Phase 1 Signage



# 2019/2020 CIP – Project Delivery

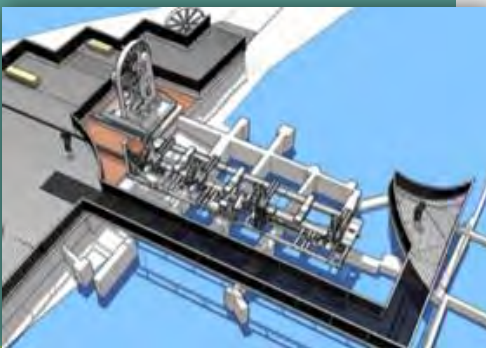
## ✓ Planning/Design Projects In Progress

- Brown's Point Playfield Improvements
- Point Defiance Park Sanitary Sewer Lift Station
- Point Defiance Park Loop Trail and Overlooks
- Fort Nisqually Historic Structures Renovation
- Foss Central (Melanie's Park)
- Meadow Park Bridge Golf Course (Hole #13)
- NW Trek Tram Station
- NW Trek Water Systems Improvements
- Tacoma Nature Center Building & ADA Improvements
- Tacoma Public Schools Green Schoolyards Program
- Portland Avenue Playfield - Demo Phase
- Gas Station Park

# 2019/2020 CIP – Project Delivery

## ✓ Projects Now Bidding for Construction in 2021/2022

- Point Defiance Park – Owen Beach Improvements
- Point Defiance Park – Marina Renovations
- WW Seymour Conservatory Rehabilitation
- Dickman Mill Improvements - Historic Headsaw
- Swan Creek Park Phase II Improvements



# EQUITY: How it's Driving the Next CIP



# 2021-2022 CIP – Board Priorities

- Racial Equity
- Access & Inclusion
- Health & Wellness
- Conservation
- Partnerships
- Engagement



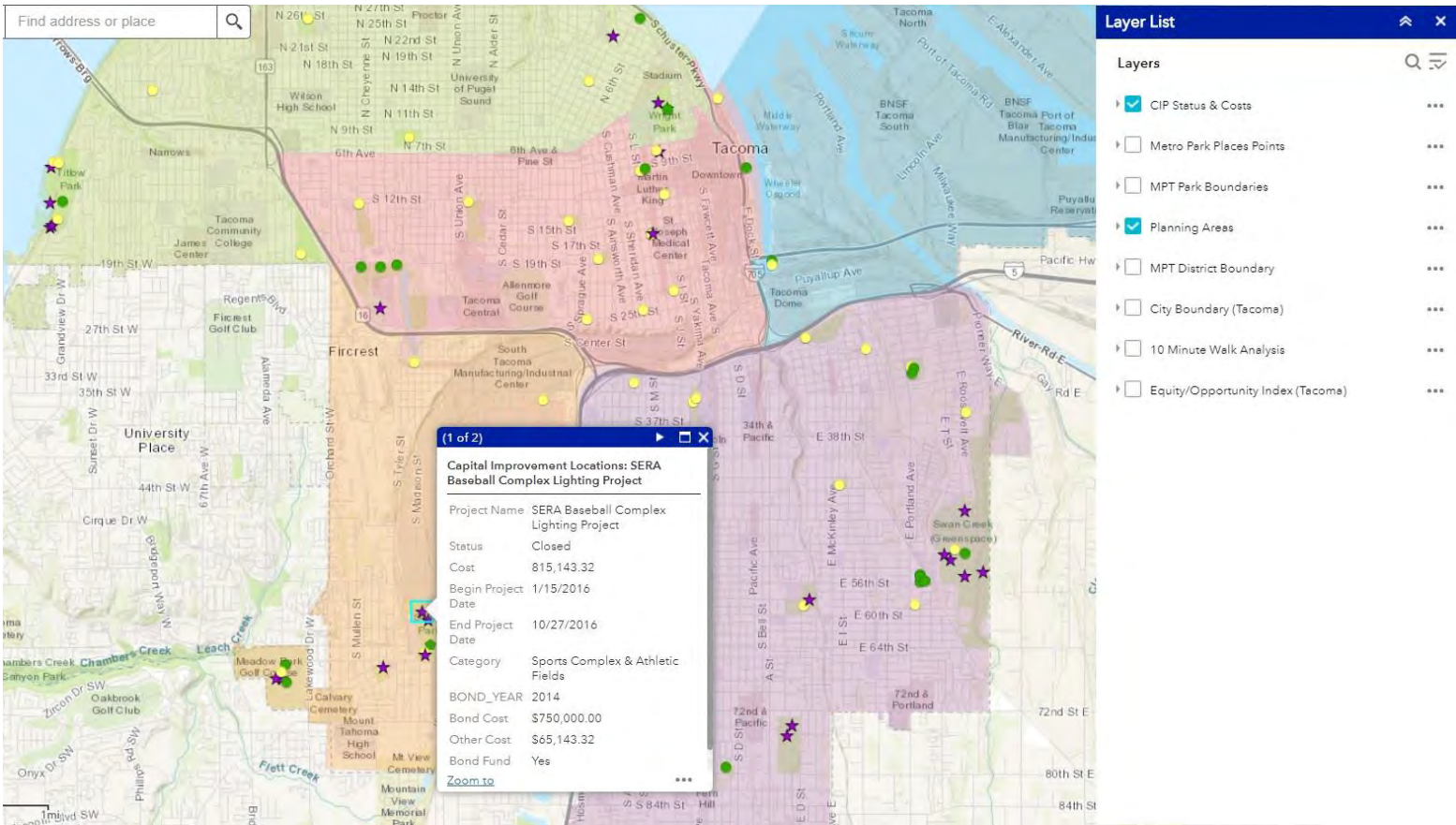
# Equity Focus: What Has Changed...

## 2014 Bond Program Adaptations:

- 2014 Program Reflected Different Priorities
- New Tools Available: Equity Index, Forterra Study
- Expanded Outreach to Underrepresented Communities
- More Focus on MWBE Outreach, Process & Programs
- Fine Tune Planning Area Configurations

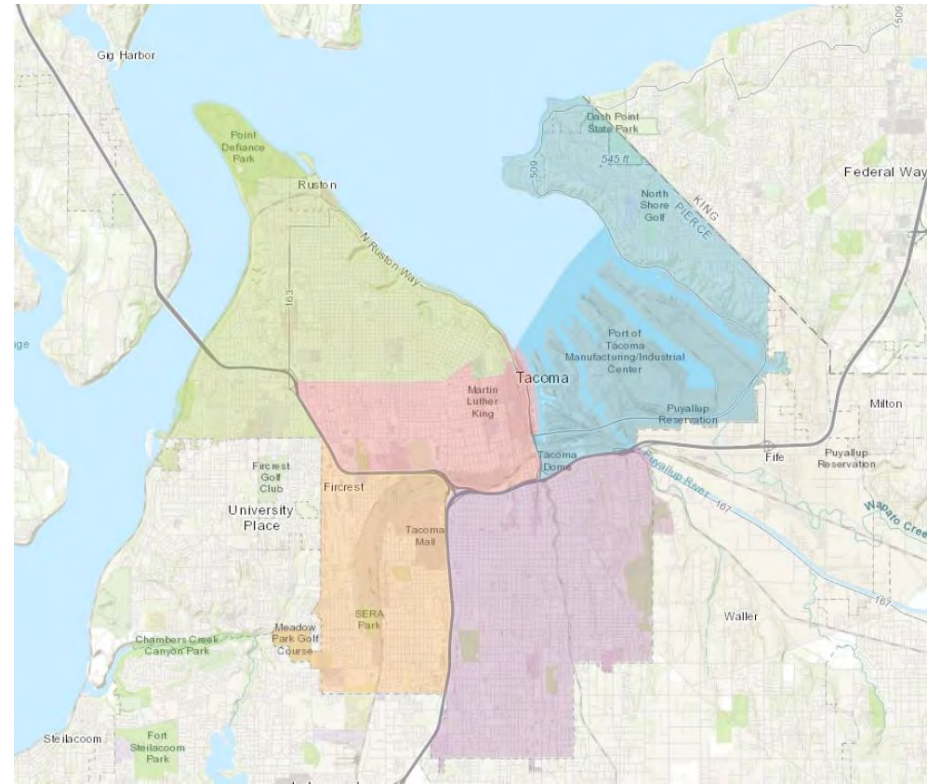
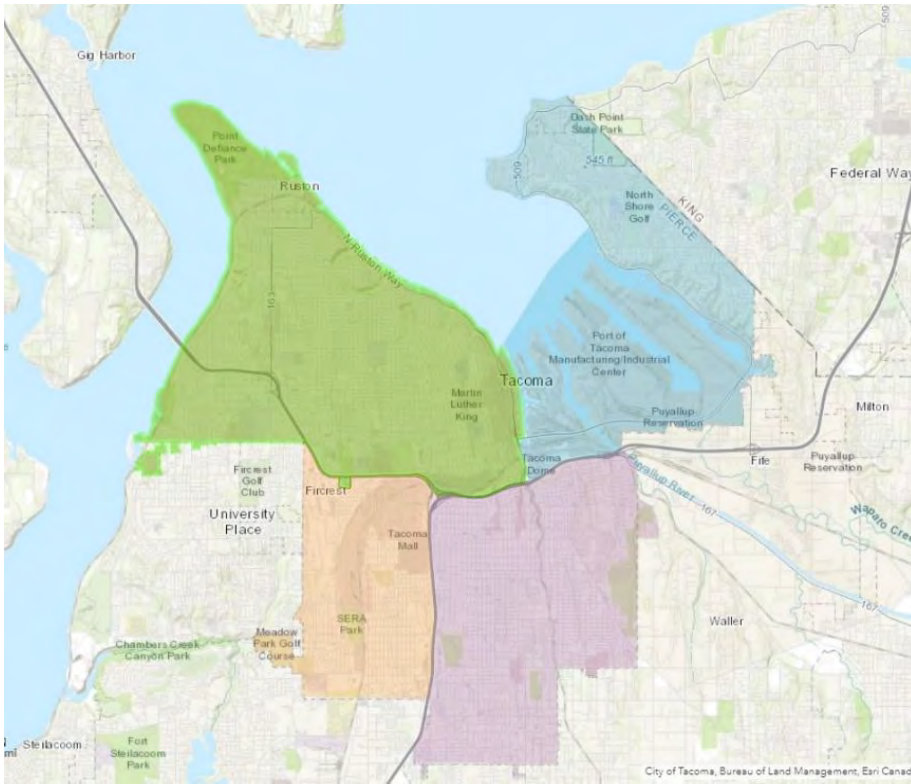


# GIS

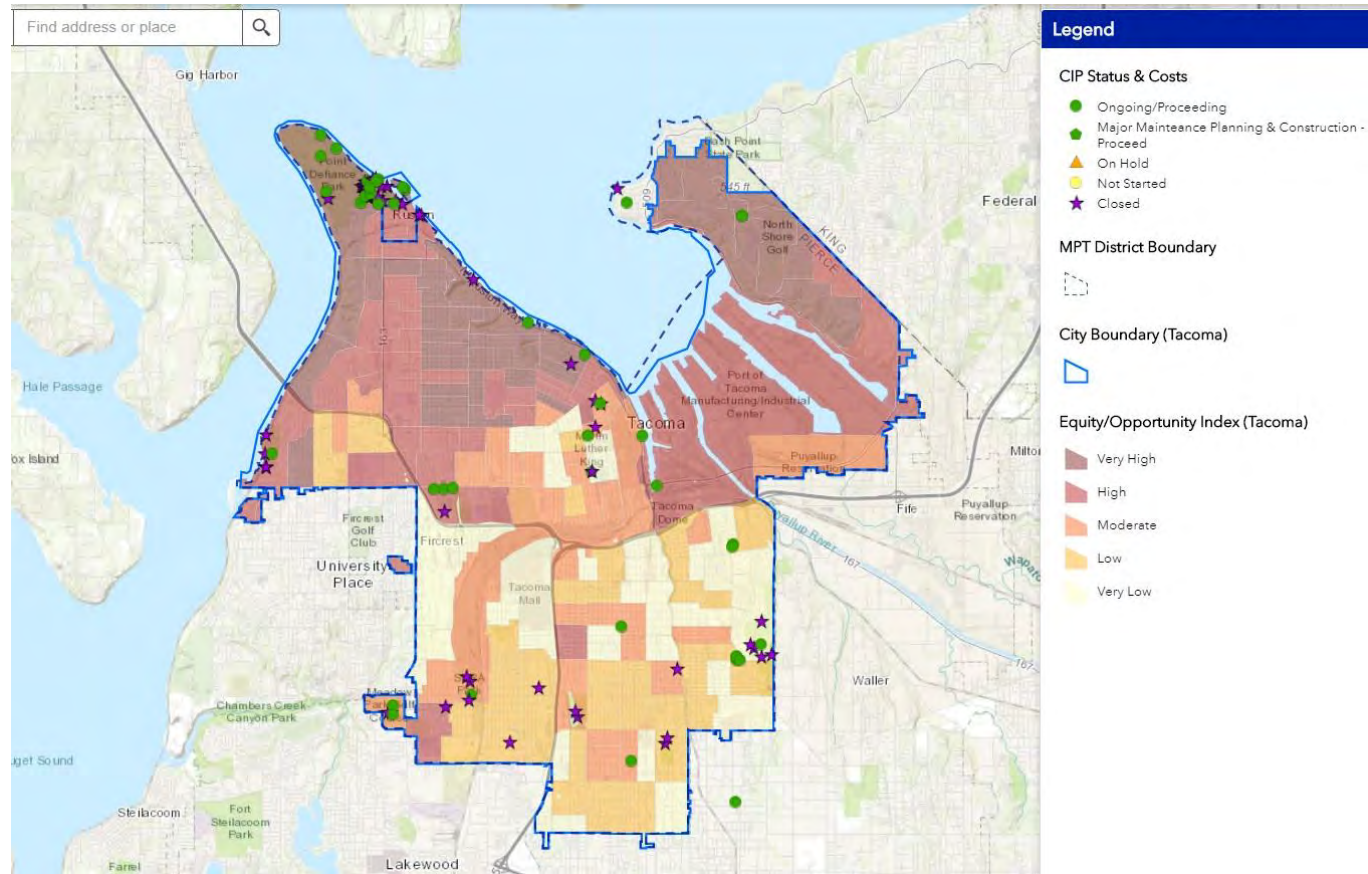




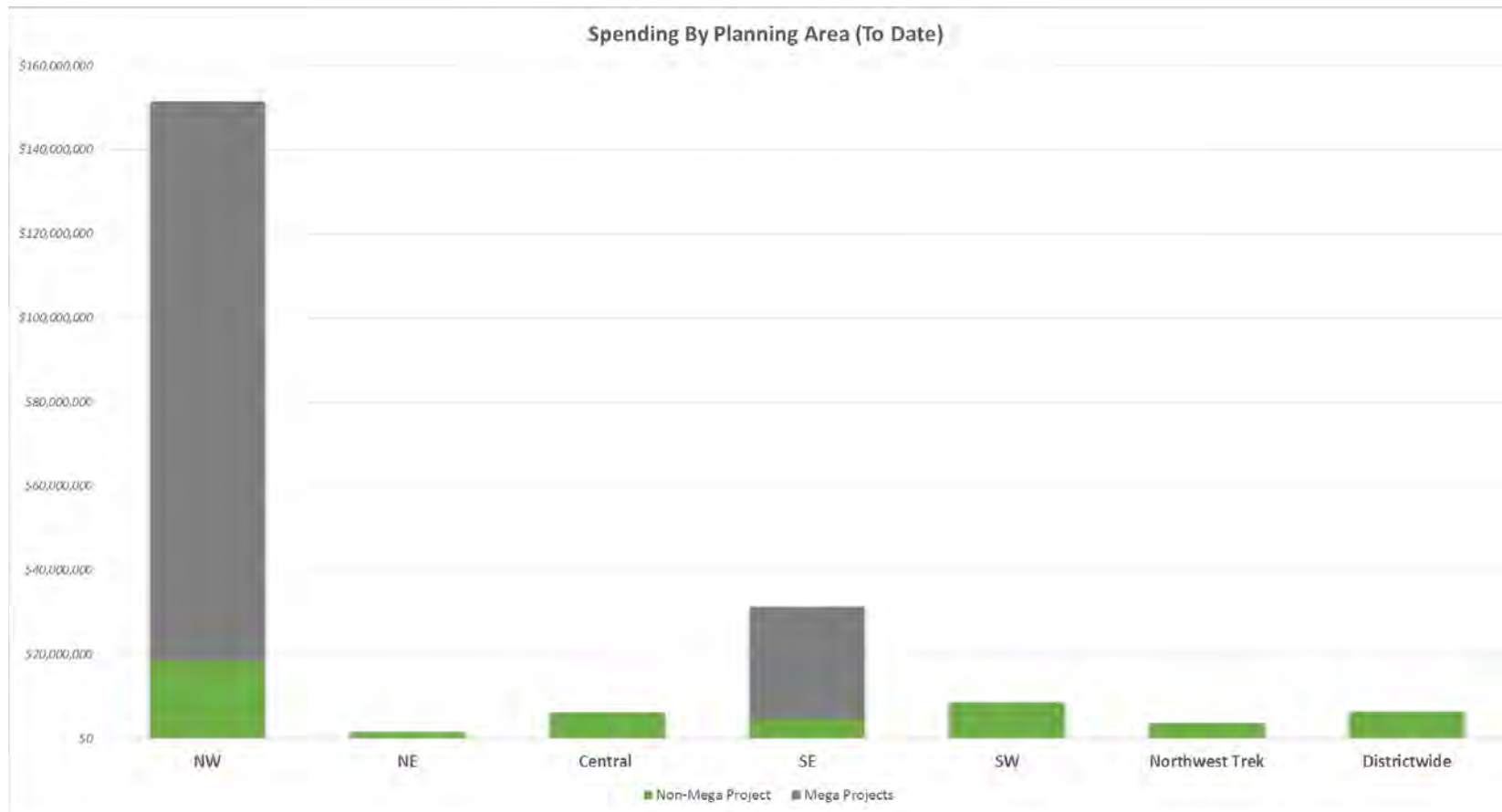
# Planning Areas: Shifting from 4 to 5



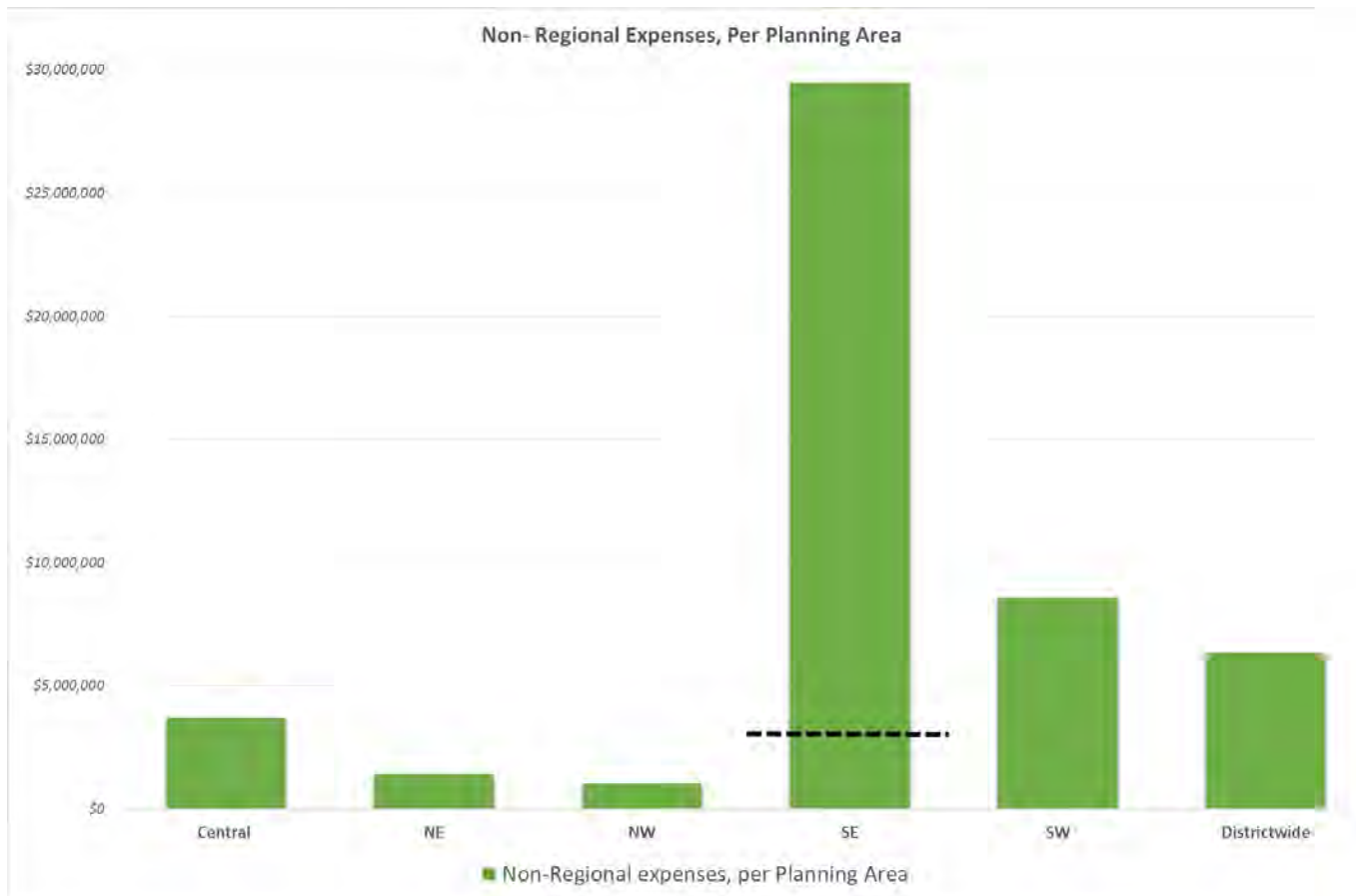
# In Progress, Complete Projects with Equity Index



# Capital Spending by Planning Area (2015-2020)



# Capital Spending by Planning Area (2015-2020)



# Equity

## Takeaways:

- 2014 Bond program focuses on North-end spending
- Addition of the Central Planning Area provides more accurate depiction of our community
- 10 Minute Walk gaps require partnerships
- Outreach results reveal that COVID and economic hardship are affecting our populations in different ways, resulting in different needs
- Preliminary survey results show a demand for low cost activities; ex.
  - Outdoor exercise for adults
  - Walking/trail amenities for all ages
  - Court lighting



WHERE WE'RE GOING:  
Proposed 2 year Plan and  
6 year Directions



# 2021-2026 CIP

Metro Parks Tacoma, Washington  
Capital Improvement Plan - Draft 10/16/20  
2021 thru 2026

**PROJECTS & FUNDING SOURCES BY DEPARTMENT**

Department	Project #	2021	2022	2023	2024	2025	2026
<b>Community Centers</b>							
Center at Nisqually Locks Replacement MM Operating Fund	21152	20,447	20,447				
Center at Nisqually Phase 2 (Includes Parking Lot) Unfunded	03000	86,438		128,812	257,624		
Center at Nisqually Roof Improvements	63211	321,568	321,858				
Eastside Community Center - Billy Ray Merritt	63222	30,800	25,300				
Eastside Community Center (Classroom)	63221	302,362	302,362				
Peoples Ctr Facility Condition Assessment Operating Fund	03330			10,000			
Tacoma Library Center Bldg & ADA Improvements	63041	409,548	385,863	10,000			409,548
Other		3,685					3,685
<b>Community Centers Total</b>		<b>1,085,115</b>		<b>138,812</b>	<b>257,624</b>		<b>1,487,551</b>
<b>Community Parks</b>							
Franklin Park Phase II Improvements	63040			106,256	218,759		425,015
Jefferson Park	63030			106,256	318,789		425,045
Lincoln Park Phase II	63040	367,035	734,070				1,101,105
Other		367,065	734,070				1,101,135

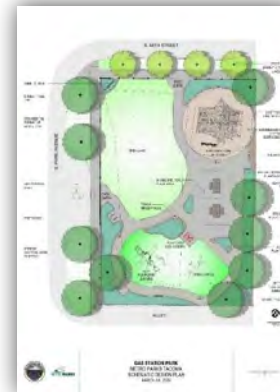
Metro Parks Tacoma, Washington  
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2021 thru 2022

**PROJECTS & FUNDING SOURCES BY DEPARTMENT**

Department	Project #	2021	2022	2-Year Total
<b>Community Centers</b>				
Center at Nisqually Locks Replacement MM Operating Fund	21152	20,447	20,447	40,894
Center at Nisqually Roof Improvements	63211	321,858	321,858	643,716
Eastside Community Center - Billy Ray Merritt	63222	30,800	25,300	56,100
Eastside Community Center (Classroom)	63221	302,362	302,362	604,724
Tacoma Library Center Bldg & ADA Improvements	63041	409,548	385,863	795,411
Other		3,685		3,685
<b>Community Centers Total</b>		<b>1,085,115</b>	<b>0</b>	<b>1,085,115</b>
<b>Community Parks</b>				
Franklin Park Phase II	63040	367,035	734,070	1,101,105
Jefferson Park	63030	367,065	734,070	1,101,135
Lincoln Park Phase II	63040			
Other				
<b>Community Parks Total</b>		<b>734,100</b>	<b>734,140</b>	<b>1,468,240</b>
<b>Historical &amp; Cultural Landmark</b>				
Fort Nisqually	62212	284,000	829,250	1,113,250
WW Seymour Conservatory Rehabilitation	62280	1,446,513	829,250	2,275,763
<b>Historical &amp; Cultural Landmark Total</b>		<b>1,730,513</b>	<b>829,250</b>	<b>2,559,763</b>
<b>Land Acquisition</b>				
<b>Total</b>		<b>1,819,615</b>	<b>734,140</b>	<b>2,553,755</b>

# 2021 /2022 CIP PROGRAM EMPHASIS AREAS

- Continuation of Projects in Progress
- Neighborhood & Community Parks in Priority Areas
- Critical Infrastructure Projects
- Planning Projects
- Upcoming Leveraged Projects





# ORIGINAL FUNDING SUMMARY

## 2021-2022 Capital Fund Total Budget Summary

	PLANNED FUNDING DISTRIBUTION				BIENNIUM	
	2005 Bond Fund	2014 Bond Fund	State/Federal Grants	Foundations Partnerships Donations & Other	FY 2021	FY 2022
Point Defiance Zoo & Aquarium	\$ -	\$ 756,387	\$ 111,250	\$ 862,732	\$ 703,502	\$ 1,026,867
Regional Parks	\$ -	\$ 11,958,170	\$ 6,031,931	\$ 2,091,158	\$ 12,353,562	\$ 7,727,697
Waterfront Parks & Facilities	\$ -	\$ 2,405,255	\$ 1,490,000	\$ 4,607,773	\$ 5,397,343	\$ 3,105,685
Historical & Cultural Landmarks	\$ -	\$ 2,212,160	\$ 1,061,612	\$ -	\$ 2,444,513	\$ 829,259
Community Parks	\$ -	\$ 2,311,943	\$ -	\$ -	\$ 1,502,933	\$ 809,010
Neighborhood Parks & Small Caps	\$ -	\$ 2,408,366	\$ 500,000	\$ 150,000	\$ 1,456,011	\$ 1,602,355
Community Centers	\$ -	\$ 1,055,483	\$ -	\$ 29,632	\$ 1,085,115	\$ -
Sports Complexes & Athletic Fields	\$ -	\$ 155,590	\$ -	\$ 311,300	\$ 466,890	\$ -
Open Space, Trails & Natural Areas	\$ -	\$ 749,750	\$ -	\$ -	\$ 441,438	\$ 308,312
Land Acquisition	\$ -	\$ 170,842	\$ -	\$ -	\$ 170,842	\$ -
System Efficiencies	\$ -	\$ 6,057,989	\$ -	\$ 968,870	\$ 5,754,691	\$ 1,272,168
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 30,241,935</b>	<b>\$ 9,194,793</b>	<b>\$ 9,021,465</b>	<b>\$ 31,776,840</b>	<b>\$ 16,681,353</b>
<b>% Distribution of Planned Funding</b>	<b>0.0%</b>	<b>62.4%</b>	<b>19.0%</b>	<b>18.6%</b>	<b>Biennium Total</b>	<b>\$ 48,458,193</b>

# 2021 -2022:

## 2 Year Plan Highlights:

- Projects Moving into Construction 2020/2021
- Equity Index & 10 Minute Walk Standard are Key Drivers
- Expanded Outreach for Neighborhood/Community Park Projects
- Neighborhood Parks in SE/SW/C Planning Areas
- Synchronized Project Implementation with TPS Bond Program
- Focus Upon Critical Infrastructure
- Increased Integration of M&O & Capital Planning
- Remaining Bond Sale Shifting to 2021

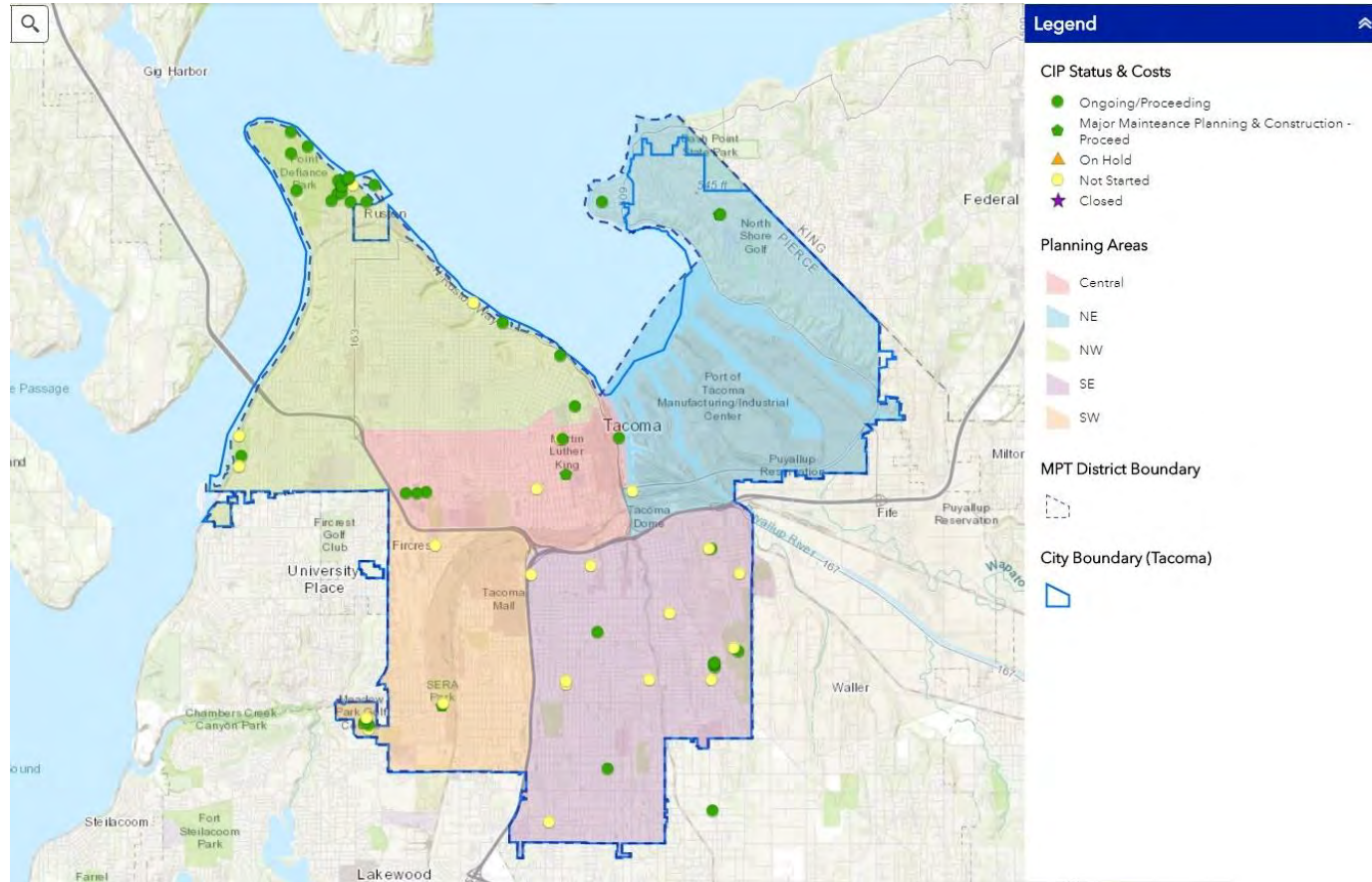


# 2021-2022 CIP - Plan

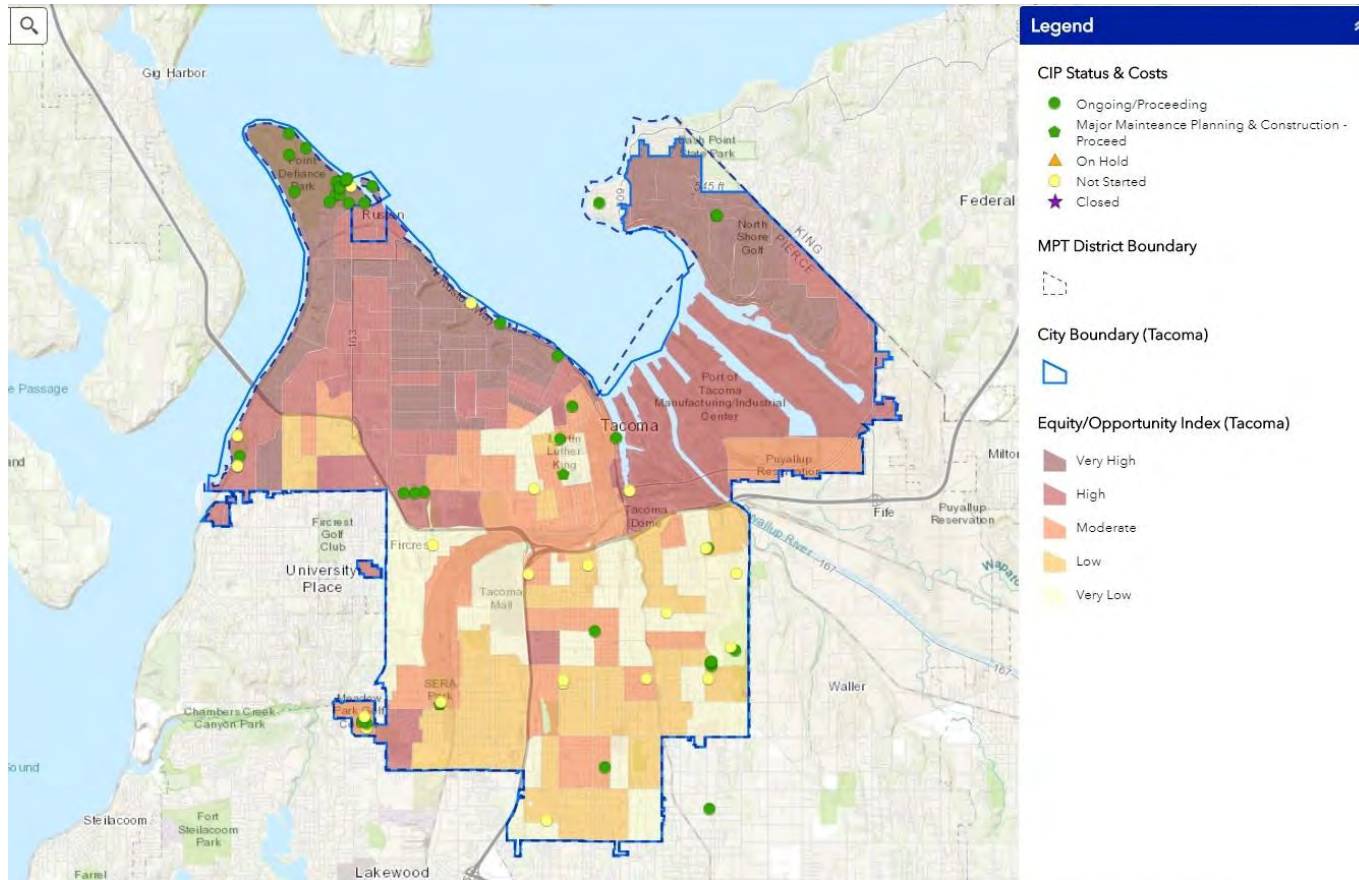
- ✓ 44+ Projects in Progress
- ✓ 39+ New Project Scopes Planned
- ✓ (+/-) \$48 M Capital Spending Plan
  - ✓ \$30m Bond; \$18m Other



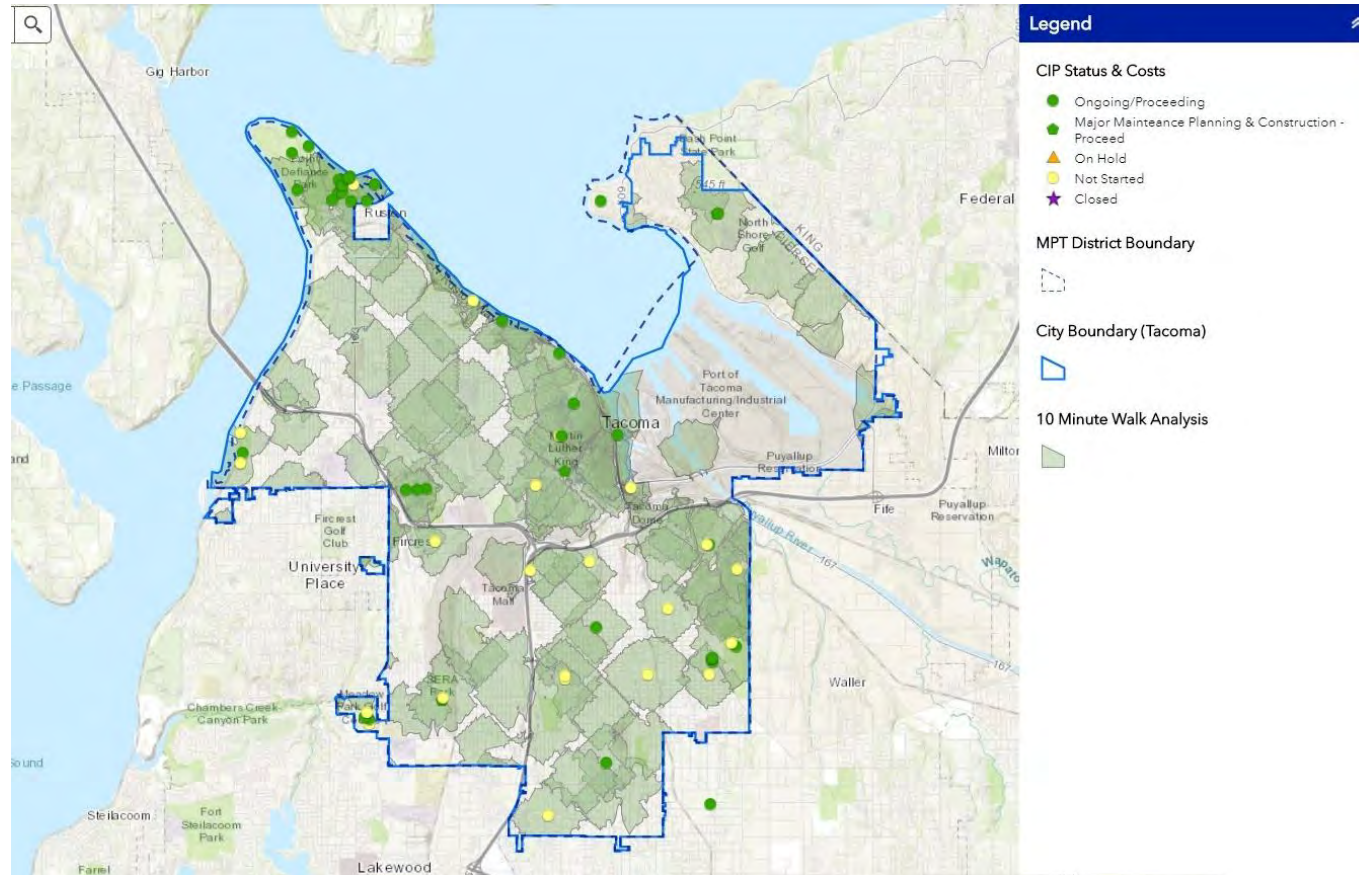
# Proposed 2021-2022 CIP Projects



# Proposed 2021-2022 CIP Projects



# Proposed 2021-2022 CIP Projects



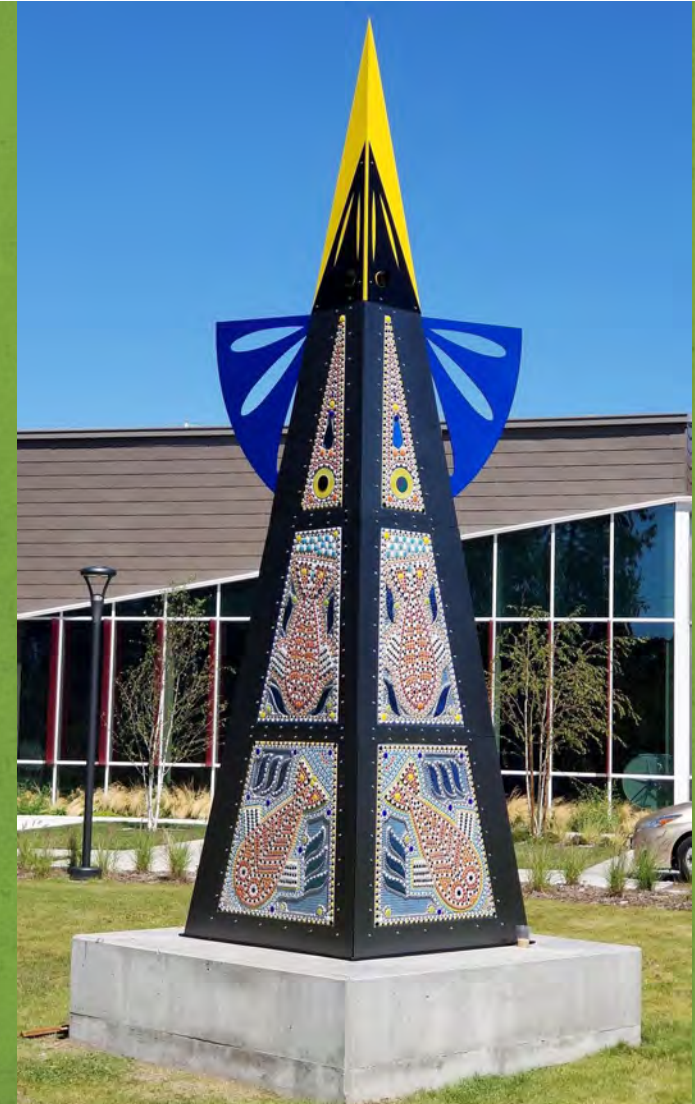
# 2021 -2026 Directions:

## Challenges/Opportunities:

- Intent is to finish 2014 Bond Projects in 6 year timeframe
- COVID 19 and Changing Community Needs
  - Community Centers
  - Benefits of Parks to Community Health & Wellness
- LOS Plan to resume—may influence priorities
- M&O Demands Likely to constrain what we do
- Continue to address critical infrastructure & build resiliency
- Prepare to assimilate City of Tacoma park assets
- Prepare for a new bond
  - No 'Future Bond Projects' shown in current CIP draft



# Public Art Work Plan 2021-2022







- ✓Sept. 30 – MPT Public Art Committee
- ✓Oct. 7 – Arts & Heritage feedback
- ✓2021 – 2022 Public Art Workplan

#### Priorities of the Public Art Work Plan:

- Completing Current Projects
- Equity and Diversity of Location, Artists & Content
- Leveraging Opportunities
- Capacity Building

# Work plan excerpt: new priority projects for 2021-2022

<p><b>Public Art Reaching Community (PARC) Training Cohort</b>  <i>(Formerly "Community impact projects")</i></p> <p>NE, NW, Central, SW, SE  <i>Planning Areas</i></p>	<p>Four permanent project commissions will be offered to the artists by competition at the end of this training program... priority will be given to neighborhood parks. Budgets for each project would be inclusive of all costs associated with the development of the public art.</p> <p><i>Criteria:</i></p> <ul style="list-style-type: none"> <li>-Leveraging funding opportunities with programs/classes with Metro Arts (potentially collaborative community arts money).</li> <li>-Locations in underserved areas prioritized</li> <li>-Low access barriers</li> </ul>
<p><b>Collaboration with Puyallup Tribe of Indians</b></p> <p><i>Location TBD with Tribe's recommendation</i></p>	<p>Creating a new art piece that involves working with Puyallup Tribe is a priority. Consider a project devoted to telling the Native American story of the land and water.</p> <p><i>Criteria:</i></p> <ul style="list-style-type: none"> <li>-Community desire</li> <li>-Context and storytelling</li> <li>-Alignment with EDI goals</li> </ul>
<p><b>Foss Waterway Central Park (Melanie Jan LePlant Dressel Park)</b></p> <p><i>NW Planning Area</i></p> <p>*Donor funded</p>	<p>Melanie Jan LePlant Dressel Park is in the design phase now. Public Art has been requested, and will be developed as a separate element of the project.</p> <p><i>Criteria:</i></p> <ul style="list-style-type: none"> <li>-Leveraging partnerships and resources: the project is being funded by multiple parties</li> <li>-Timing; community excitement;</li> <li>-Alignment with project goals;</li> </ul>

# OUR TIMELINE

2021-22 Budget Engagement and Development Critical Path

Joint Advisory Council

- July 23<sup>rd</sup>
- August 17<sup>th</sup>
- September 21<sup>st</sup>



Community Engagement

METRO PARKS TACOMA



# Questions?